

SIXTEENTH MEETING EXECUTIVE  
COMMITTEE NORTH AMERICAN DIVISION CONFERENCE

Held in the General Conference Assembly Room, October  
1, 1913.

MEMBERS PRESENT: I. H. Evans, W. W. Prescott, W. T.  
Knox, G. E. Thompson, W. E. Howell, W. W. Eastman, C. S. Longacre,  
H. W. Miller; also, W. A. Spicer, N. Z. Town, L. A. Hansen, T. E.  
Bowen.

VOTED: That we consider favorably the request of Elder  
W. H. Heckman for help to attend the Florida Camp-meeting, to be  
held October 30 to November 9, and that we arrange later who shall  
attend this meeting.

VOTED: That the securing of a stenographer for the  
Sabbath-School Department be referred to a Committee composed  
of I. H. Evans, W. T. Knox and G. E. Thompson.

VOTED: That the request for a special appropriation  
for the North American Foreign Department be referred to the  
officers of the North American Division Conference.

I. H. Evans, Chairman,

G. E. Thompson, Secretary.

SEVENTH MEETING OF THE NORTH  
AMERICAN DIVISION CONFERENCE EXECUTIVE COMMITTEE

Held jointly with members of the General  
Conference Committee

Held in the Assembly Room of the General Conference,  
Takoma Park, D. C., October 8, 1913.

MEMBERS PRESENT: I H Evans, G B Thompson, W E Howell, Mrs.  
L Flora Plummer, W W Prescott, W W Eastman, W T Knox, C S  
Longacre, A G Daniells, J L Shaw, W A Spicer, N Z Town, and  
T E Bowen.

VOTED: That we notify the brethren connected with  
the Loma Linda Medical School Board that matters pertaining  
to the Medical School will be taken up in the Council on  
Wednesday, October 15.

VOTED: That G B Thompson, M E Kern, and J L Shaw,  
be a Committee to arrange for the entertainment of those  
attending the coming Council.

VOTED: That we pay the travelling expenses of Dr.  
D H Kress to the Council.

I H Evans, Chairman,

G B Thompson, Secretary.

FALL COUNCIL  
EIGHTEENTH MEETING OF THE  
NORTH AMERICAN DIVISION CONFERENCE COMMITTEE

Held in the Seminary Chapel, Takoma Park, D. C.

The first meeting was held October 14, 1913, 2 P. M.

I. H. Evans in the Chair.

MEMBERS PRESENT: I H Evans, W T Knox, C A Olsen, G B Thompson, Allen Moon, E E Andross, M N Campbell, C W Flaiz, L H Christian, O Montgomery, S E Wight, C S Lengacre, L Mortenson, G F Watson, R D Quinn, Mrs L Flora Plummer, Matilda Erickson, Dr. H W Miller, R A Underwood, W W Eastman, L M Bowen, C B Stephenson, W W Prescott, F Griggs, B G Wilkinson, H S Shaw; also, A G Daniells, L R Conradi, W A Spicer, C H Jones, M E Kern, T E Bowen, W L Burgan, N Z Town, J L Shaw, E R Palmer, C C Lewis and wife, S N Curtiss, J W Mace, Miss Edith Graham, Mrs. A G Daniells, Dr. W E Bliss, E K Slade, Moade MacGuire, C L Benson, W E Howell, E G Salisbury, J J Ireland, A H Mason, H H Cobban, L C Sheafe, J M Campbell, H M J Richards, R C Harter, S B Horton, F H Robbins, R T Dowsett, E R Sandborn, R T Baer, W J Stone, Prof. O J Graf, I A Ford, L W Graham, W D Salisbury, A N Anderson and wife, I D Richardson, R Hook Jr., C Sorenson, L A Hansen.

PERMANENT HEADQUARTERS:

The question of selecting permanent headquarters for the Division Conference was taken under consideration. The Chair stated that the Committee appointed to look up desirable locations had not been able to meet, but that three members of the Committee had been together at South Bend, Indiana, and had looked over the city to ascertain what advantages it might afford for the Division headquarters. Some good office room could be found at a reasonable rental.

MEMORIAL FROM COLLEGE VIEW:

A Memorial was read by the Secretary from the citizens of College View, Nebraska, in which a site for a building, on the Union College Campus, and \$2,000.00 with which to erect a building for Division headquarters were offered. This Memorial was supplemented by a letter from Elder A T Robinson, looking toward possible further financial help in case the headquarters should be located in College View.

LETTER FROM PACIFIC PRESS:

A letter was read from the Manager of the Pacific Press Publishing Association, calling attention to the advantages of Kansas

city as a place for permanent headquarters, and offering to sell at a reasonable figure a lot owned by the Association, should it be decided to locate in Kansas City.

#### ADVANTAGES OF TAKOMA PARK:

The many advantages of having our headquarters maintained at Takoma Park, in close touch with the General Conference, were set forth by several members of the Committee. A motion was made that the headquarters be permanently located in Takoma Park in connection with the General Conference offices. After some further discussion of the question it was

VOTED: as a substitute to the pending motion, that the officers of the General Conference and North American Division Conference, together with eight other persons, to be appointed by the Chair, be a Committee to give consideration to this question and bring in a report, together with such reasons for their conclusions as may seem best. The following persons were appointed by the Chair: E E Andross, C W Flaiz, Allen Moon, C F Jones, G F Watson, Charles Thompson, H S Shaw, S E Wight.

#### SCHOLARSHIP PLAN:

The following recommendations were presented by the Educational Department, and after being carefully considered, were adopted:

Whereas, We recognize that there is a growing need of more efficient workers in our conferences and institutions in the large cities of this country, and in the mission fields, especially for well-trained ministers, teachers, Bible workers; and

Whereas; Our Training-schools have been established, and are being maintained at large expense for the purpose of giving our young people thorough preparation for the Master's service; and

Whereas, There are a large number of young men and women not now in school who should attend our colleges and academies, to obtain a better education for the work, to the end that the message may be hastened among all classes in all lands at home and abroad,-

We recommend, That an organized effort be made to arouse our people generally to the value of advanced education in qualifying our young people to fill their place and part in the finishing of the work. And to this end, we recommend,

1. That our leading brethren prepare articles for the REVIEW AND HERALD, setting forth the direct relation which a better preparation of our young people for service sustains to the advance-

ment of the advent movement.

2. That in our churches and large public gatherings an effort be made to turn the hearts of parents more fully to the importance of giving their children the education necessary to efficient missionary service.

3. That two Sabbaths each year be set apart as Educational days in our churches, for the purpose of studying the principles of Christian education and the needs of our work; and that suitable matter be prepared by the Educational Department for that purpose.

4. That the sacred calling of the gospel ministry be kept continually before our people, with the purpose of attracting many more bright, consecrated young men to this calling, and of inspiring them to make an educational preparation that will fit them to present the truth among all classes.

5. That a plan of tuition scholarships of \$50.00 each be arranged which shall provide for the tuition of acceptable young people in our colleges who have finished at least an academic course in one of our schools, and who wish to take further training for either the ministry, teaching, or other definite lines of gospel work; and that these scholarships be provided in the three following ways:-

(a) That each of our conferences be recommended to provide two or more permanent tuition scholarships.

(b) That our larger publishing houses be encouraged to provide three or more permanent tuition scholarships in educational institutions in their respective territories, available to students who have earned two tuition scholarships in the canvassing work.

(c) That persons of private means be encouraged to endow permanent tuition scholarships in our advanced schools, either by payment annually of the sum of \$50.00 for each scholarship, or by the gift of \$1,000.00 as a permanent fund whose interest will provide one scholarship annually.

#### ADJUSTMENT OF COLLEGES:

A report on the adjustment of our colleges was submitted by the Educational Department to be considered at a later meeting.

Adjourned.

I. H. Evans, Chairman,

G. B. Thompson, Secretary.

## NINETEENTH MEETING

## NORTH AMERICAN DIVISION CONFERENCE COMMITTEE

October 15, 1913, 2 P. M.

I. H. Evans in the Chair.

Additional members present: J. H. Schilling, G. F. Haffner, E. T. Russell; also H. E. Rogers, D. H. Kress, F. M. Wilcox, J. O. Miller, Prof. B. W. Brown, A. J. S. Bourdeau.

Prayer by Charles Thompson.

The minutes were approved.

## LOCATION OF PERMANENT HEADQUARTERS:

The Committee on location of permanent headquarters for the Division Conference submitted their report, which was adopted as follows:-

Having regard to the close relationship in work of the General and the North American Division Conference offices and departments as at present organized, and the great economy to be effected in operating the various departments of work from the same headquarters; and in consideration of the fact that the work of the General Conference Committee calls for the presence in committee sessions of at least some of the officers and members of the Division executive, without whom, in the absence of the President of the General Conference, it would be difficult to secure a working quorum for the transaction of Mission Board business, we,-

Recommend, That the offices of the North American Division Conference continue in Washington; and further,-

That the officers of the General Conference and of the North American Division Conference be authorized to add to the General Conference building such room as may be necessary to provide for the requirements of the combined work of the offices.

## UNION CONFERENCE SESSIONS:

The Chair introduced the question of the time and place of our coming union conference sessions. Elder A. G. Daniells

stated that in his judgment these important meetings should not be devoted wholly to business, but that much of the time should be given to institute work, and to giving a great spiritual uplift.

Elder O A Olsen spoke of the need of making the spiritual work in these conferences a strong feature. He outlined to some extent how he thought this could be done. The Chairman and others expressed similar convictions.

VOTED: That the officers of the General Conference and North American Division Conference, together with the Union Conference presidents, and the Secretary of the Publishing Department, be a committee to take under consideration the whole question of our union conference sessions, including the time when they should be held, and a suggestive plan of their conduct, and report.

#### ADJUSTMENT OF COLLEGES:

The suggestive plan concerning the adjustment of our colleges, introduced to the Council at a previous meeting, was taken up and considered. That part of the report recommending that the Foreign Mission Seminary resume the status of a College was considered. Some members of the Council regarded this as a proper step. Others thought the step was not a wise one; that it would increase the present indebtedness of the Seminary, and would not be for the best interest of the educational work as a whole.

Pending consideration of this recommendation the Council adjourned.

I H Evans, Chairman,

G B Thompson, Secretary.

TWENTIETH MEETING  
of the  
NORTH AMERICAN DIVISION CONFERENCE COMMITTEE

October 16, 1913, 2 P. M.

I. H. Evans in the chair.

Additional members: W. C. White.

Prayer by L. H. Christian.

Minutes approved.

**TREASURER'S REPORT:**

The Treasurer of the Division Conference presented a report covering the months of June, July and August-- the first quarter following the organization of the Division Conference. The statement of the receipts and disbursements is as follows:-

RECEIPT AND DISBURSEMENT STATEMENT

OF OPERATING FUNDS

FOR THREE MONTHS ENDING SEPT. 22, '13

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R E C E I P T S

Surplus Tithe	\$31,940.63
Tithe	2,839.42
Religious Liberty Fund	28.47
Colored Work Fund	402.77
Miscellaneous Donations	577.33
General Conference Appropriation	<u>15,000.00</u>
Total Receipts . . .	\$50,788.62

D I S B U R S E M E N T S

Appropriations:

Atlantic Union Conference	8 080.60
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Columbia Union Conference	\$ 7,452.41
East Canadian Union Conf.	3,413.82
International Pub. Ass'n.	500.00
Jewish Department	500.00
Loma Linda Medical Dep't.	3,332.99
Negro Department	8,701.05
North American Foreign Dep't.	836.63
South Missouri Conference	400.00
Southern Union Conference	4,240.00
Southeastern Union Conf.	2,420.00
Southwestern Union Conf.	1,875.00
Special Appropriations	<u>1,533.90</u>

Total . . . . . \$43,284.40

#### ADMINISTRATIVE EXPENSE

Department Laborers' Salaries 5,674.88

Executive	946.27
Financial Commission	71.43
Jewish	236.56
Medical	114.28
M. V. Department	615.13
Negro Department	278.85
N. Am. Foreign	1,666.14
Press Bureau	532.00
Publishing	245.45
Religious Liberty	506.71
General Field	<u>462.06</u>
	5,674.88

Department Laborers' Expense 2,305.37

Educational	105.33
Executive	434.02
Financial Commission	125.40
Jewish	145.19
Medical	6.75
Missionary Volunteer	231.09
Negro	102.11
North Am. Foreign	856.13
Publishing	72.64
Religious Liberty	113.29
General Field Laborers	<u>113.42</u>
	2,305.37

Department Office Expenses 526.82

Educational	10.32
Executive	269.56
Missionary Volunteer	54.16
Medical	5.65
Press Bureau	70.63

Publishing	7.80
Religious Liberty	96.69
Sabbath-School	8.66
Negro	3.35
	<u>526.82</u>

## MISCELLANEOUS

Title to General Conference	182.68
General Expense	<u>30.37</u>

TOTAL DISBURSEMENTS, . . . . .	\$52,004.52
Total Receipts	<u>50,788.62</u>

DISBURSEMENTS IN EXCESS OF RECEIPTS 1,215.90

## STATEMENT OF TRUST FUNDS

FOR THREE MONTHS ENDING SEPTEMBER 22, 1913

Annual Offerings	429.57	
Mid-Summer Offering	19,371.11	
Harvest Ingathering	722.39	
Missions	19,612.00	
Sabbath-School Offering	57,974.58	
Weekly Offerings	4,251.56	
Misc. Offerings in 20¢ a week Fund	<u>4,610.46</u>	
Total 20¢ a week funds		\$106,971.67
Loma Linda Hospital	1,803.60	
Sustentation Fund	13,063.73	
Union Sustentation Fund	1,183.63	
Miscellaneous	1,050.14	
Specific Offerings	<u>757.41</u>	
Total		17,858.51

GRAND TOTAL OF TRUST FUND RECEIPTS 124,830.18

Total amount paid to General Conference on above	124,072.77
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Specific Offerings paid	757.41	
	<u>124,830.18</u>	124,830.18

The Treasurer called attention to the fact that while we began as a Division Conference with a \$15,000 capital, our dis-

bursements have been about \$17,000 more than our receipts. He stated that this should be considered in making the appropriations for the coming year.

VOTED: That the Chair appoint a Committee to give careful study to the matter of our appropriations for the coming year, and make suggestions to the Council. W T Knox, A G Daniells, L R Conradi, W W Prescott, E R Palmer, W C White, and all Union Conference presidents were appointed as this committee.

#### NOMINATING COMMITTEE:

There being several vacancies to fill in the various departments of the Division Conference, it was

VOTED: That the Chair appoint a Committee of five to bring in nominations to fill these vacancies. The following persons were appointed as this Committee: O A Olsen, W A Spicer, L M Bowen, C H Jones, F Griggs.

#### COMMITTEE ON DISTRIBUTION OF LABOR:

VOTED: That the Secretary, together with the presidents of the Union Conferences, constitute a Committee on the distribution of labor.

#### COMMITTEE ON ADJUSTMENT OF COLLEGES:

The resolutions before the Council on the adjustment of our colleges being called up, it was

VOTED: That the Chairman appoint a Committee of nine to which the resolutions before the Council on the adjustment of our colleges, should be referred, and that they give study to this question and bring in a report. J L Shaw, W E Howell, B G Wilkinson, M E Kern, E K Slade, O Montgomery, S E Wight, R D Quinn, W T Knox, A G Daniells, and W C White were appointed as this Committee.

#### LEGAL CORPORATION:

It being necessary for the Division Conference to form a legal corporation to hold property, some articles of incorporation were presented to the Council.

VOTED: That a Corporation be formed to be known as the "North American Conference Corporation," and that we authorize Irwin H Evans, of Takoma Park, Maryland, Edwin R Palmer, of Takoma Park, Washington, D. C., William W Prescott, Takoma Park, Washington, D. C., Walter T Knox, of Takoma Park, Washington, D. C., and George B. Thompson, Takoma Park, Maryland, who, being all of full age, and citizens of the United States, and a majority of whom residents of the District of Columbia, be authorized to affect the above Corporation. The Articles of Incorporation and By-Laws, approved by the Council, are as follows:--

ARTICLES OF INCORPORATION  
OF THE  
NORTH AMERICAN CONFERENCE CORPORATION  
OF  
SEVENTH-DAY ADVENTISTS

KNOW ALL MEN BY THESE PRESENTS: That we, the undersigned, namely, George B. Thompson, of Takoma Park, Md.; Walter T. Knox, of Takoma Park, Washington, D. C.; William W. Prescott, Takoma Park, Washington, D. C.; and Irwin H. Evans, of Takoma Park, Md.; ~~being of~~ and Edwin R. Palmer, Takoma Park, Washington, D. C.; being of full age and citizens of the United States, and a majority of whom are residents of the District of Columbia, desiring to associate ourselves together to form a corporation for the purposes and objects hereinafter set out, in pursuance of and in conformity with sections 599 to 604 inclusive, of subchapter three of the Code of the District of Columbia, approved March 3, 1901, and amended by subsequent acts of Congress, for ourselves, our associates, and successors, do make, sign, and acknowledge this certificate in writing, which, when recorded, shall constitute the Articles of Incorporation of the hereinafter named corporation.

NAME

FIRST : The name of the corporation hereby created shall be "NORTH AMERICAN CONFERENCE CORPORATION OF SEVENTH-DAY ADVENTISTS."

DURATION

SECOND : The term for which said corporation is organized and the duration of its existence is to be perpetual.

BUSINESS AND OBJECTS

THIRD : The particular business and objects for which this corporation is formed are for the purpose of diffusing moral and religious knowledge throughout the entire world by means of churches, organizations, publishing houses, medical or health institutions, educational institutions, publications, missionary agencies, and all other instrumentalities and methods appropriate and available for and tending to the advancement of such ends and aims, and to that end to receive loans, gifts, and deposits of money; to issue notes; to grant annuities; to make loans; to acquire, possess, and hold title to real personal, and mixed estates in this or foreign countries, either in trust or otherwise, by gift, bequest, devise, or purchase, and to have power to pledge, incumber, sell, and convey the same by such mortgages or other instrument of security or conveyance as may be suitable; it being, however, expressly declared that this corpora-

sion is not for personal profit or gain to any one, but that all its property and effects must be used and expended in carrying into effect the aims, ends, and objects of its existence.

#### TRUSTEES

FOURTH : The business, affairs, and funds of this corporation shall be under the control and management of a Board of Trustees, which, for the first year of its existence, shall be composed of seven persons to be elected by the aforesaid persons, who do hereby associate themselves together by this instrument of writing for the purpose of this incorporation. Their successors shall be chosen at such time and place and in such manner as shall be provided in the By-laws of this corporation, and a majority of the Board shall constitute a quorum for the transaction of business. Whenever a vacancy shall occur in such Board of Trustees, it shall be filled in the manner prescribed in the By-laws.

FIFTH : This corporation shall enjoy all the rights, privileges, and immunities, and exercise all the powers and authority now conferred, or which may hereafter be conferred, by the laws of the United States upon corporations of a similar kind or nature.

IN TESTIMONY WHEREOF We, the said subscribers, have hereunto set our hands at the City of Washington, in the District of Columbia, this

UNITED STATES OF AMERICA )  
: SS.  
DISTRICT OF COLUMBIA )

I, \_\_\_\_\_, a Notary Public in and for said District of Columbia, do hereby certify that George B. Thompson, Walter T. Knox, Edwin R. Palmer, William W. Prescott, and Irwin H. Evans, being by me personally well known as the persons who signed and executed the above certificate of incorporation of the NORTH AMERICAN CONFERENCE CORPORATION OF SEVENTH-DAY ADVENTISTS, bearing date of the \_\_\_\_\_ day of \_\_\_\_\_, A. D. 1913, personally appeared before me in said District and severally acknowledged the same to be their act and deed for the uses and purposes therein set forth.

Given under my hand and seal this \_\_\_\_\_ day of \_\_\_\_\_, A. D. 1913.

## B Y - L A W S

## ARTICLE I.

## Name

The name of this corporation is "North American Conference Corporation of Seventh-day Adventists."

## ARTICLE II.

## Location

The principal office of this corporation is located at Washington, District of Columbia.

## ARTICLE III

## Object

The particular objects for which this corporation is formed are such as are set forth in the Articles of Incorporation.

## ARTICLE IV.

## Membership

The members of this corporation shall be the Executive Committee of the North American Division Conference of Seventh-day Adventists, and all other accredited delegates to the North American Division Conference of Seventh-day Adventists. For the purpose of this corporation these delegates shall continue in office until other delegates are chosen to succeed them.

## ARTICLE V.

## Trustees

Section 1.-The members of this corporation shall elect biennially seven persons to act as trustees for this corporation, who shall hold their offices until their successors are duly elected and appear to enter upon their duties.

Section 2.-The trustees shall have the ordering of all affairs of this corporation, the management and disposal of all its property, and the execution of all trusts confided to it.

Section 3.-A quorum to do business shall consist of not less than four trustees, one of whom shall be an officer of the Board.

Section 4.-The trustees shall elect annually a President, a Secretary, and a Treasurer. The President and Treasurer shall be members of the Board of Trustees; the Secretary may or may not be a member of the Board of Trustees.

Section 5. The trustees shall employ a competent Auditor, who shall audit the books of this corporation, and submit an itemized report to the members of the corporation annually, or at such times as may be required by the Board.

Section 6.- The Trustees shall have power to fill any vacancy occurring in their membership.

## ARTICLE VI

### Duties of Officers

The duties of the officers of this corporation shall be such as usually pertain to such offices respectively, and such other duties as the Board of Trustees may prescribe. The President and the Secretary, or in the absence of either, the other and the Treasurer, shall, in behalf of the corporation, sign all deeds, mortgages, powers of attorney, annuity agreements, or other instruments of writing of similar character and import.

## ARTICLE VII

### Seal

The seal of this corporation shall consist of an ordinary-sized circular impression with the words "North American Conference Corporation of Seventh-day Adventists" in an outer circle enclosing the word "seal" and the word "incorporated."

## ARTICLE VIII

### Meetings

Section 1. Every regular and special meeting of the members of this corporation shall be called by the Board of Trustees. Notice of any such meeting shall be published in three successive issues preceding the time of the meeting, in THE ADVENT REVIEW AND SABBATH HERALD, a weekly paper published at Washington, D. C.

Section 2.- The Trustees are always in session, no adjournment ever taking place, and may transact business whenever a quorum is present.

Section 3.-When not otherwise especially provided, all votes of the members of this corporation for the election of trustees or for the deciding of other questions shall be taken viva voce.

Section 4.-Each voter, whether member or trustee, shall have one vote, and only one, on any question.

## ARTICLE IX

### Amendments

These By-laws may be amended by a two-thirds vote of the members of the corporation present and voting at any regular meeting of said members, when the proposed amendment does not conflict with the Articles of Incorporation of this corporation. When

It is proposed to change the By-laws at any special meeting of the members of the corporation, notice shall be given to this effect in the call for the meeting, and the nature of the proposed amendment or amendments shall be stated.

MEMORIAL RE: SESSION OF DIVISION CONFERENCE:

Elder E E Andross presented the following memorial from the Pacific Union Conference Executive Committee, extending an invitation to hold the first quadrennial session of the Division Conference in California:--

"As the place for the holding of the first quadrennial session of the North American Division Conference of Seventh-day Adventists is soon to receive the consideration of your Executive Committee, the Executive Committee of the Pacific Union Conference of Seventh-day Adventists, in harmony with an action of said body, invite you to consider the advisability of holding this first important meeting in California. We would suggest as a location for the Conference, first, Los Angeles, and second, Mountain View.

"Our reasons for speaking of California are:--

"1. The climatic conditions are usually favorable for the holding of large gatherings in the open air in the spring or fall of the year before or after the usual tent season has opened or closed-- which is also in harmony with the special instruction that we have received regarding our general gatherings.

"2. The tent equipment that can be obtained for this occasion will be ample for the size of the gathering.

"3. Favorable railroad rates will no doubt be obtainable on account of the Panama Pacific Exposition which opens in February and closes in December.

"4. Our largest institutional interest is located at Loma Linda which is but sixty miles from Los Angeles and doubtless all the delegates to the conference will desire to become thoroughly familiar with the workings of this Medical College which we expect to do so much for us in furnishing trained medical missionaries for the regions beyond.

E. E. Andross,  
President.

J. J. Ireland,  
Secretary.

Elder F. M. Burg said that the Executive Committee of the Southern California Conference had concurred in this invitation, and requested that the Division Conference be held in or near the city of Los Angeles.

C. H. Jones urged that the advantages of Mountain View be given consideration.



VOTED: That the next session of the North American Division Conference be held in California, and further

VOTED: That the Chair appoint a Committee of five, himself being one, to bring in recommendations as to the time, place in California, and length of time for the first Biennial session of the Conference.

The Chair announced as this Committee: C W Flaiz, O A Olsen, R A Underwood, W A Spicer, E E Andross, I H Evans.

**TWENTY-CENT-A-WEEK-FUND:**

The standing of the twenty-cent-a-week fund in the various union and local conferences was presented by the Treasurer. He urged the representatives from the various unions to make a strong effort in behalf of this fund, that the foreign mission work of the denomination might not be hindered for lack of funds.

The Chairman said that the twenty-cent-a-week fund did not, in his judgment, measure the limit of our power in raising funds for our needy mission fields. He thought, however, that the great thing in making it a success was in having an effective organization in the local churches.

Elder J. L. McElhaney said that as he viewed the matter the great weakness in carrying forward our work was in the failure of the local church officers to put in operation the plans recommended to them.

Elder Olsen thought this a matter of much importance. He emphasized the need of having plans and giving instruction to local church officers as to their duties in carrying out the plans which were sent to them.

Elder A. G. Daniells said he never felt greater interest in the raising of funds than at the present time. He hoped the Division Conference would come up to the standard set.

VOTED: That the Chair appoint a Committee to study the question of how to increase the efficiency of our church organization, also the relationship existing between our local churches and the conference officers, and make recommendation to the Council. The Chair announced the following as his Committee: L H Christian, O A Olsen, Mrs. L. Flora Plummer, E R Palmer, J L McElhaney, N Z Town.

Adjourned.

I. H. Evans, Chairman,

G. B. Thompson, Secretary.

## TWENTY-FIRST MEETING

## NORTH AMERICAN DIVISION CONFERENCE COMMITTEE.

October 17, 1913, 2 P. M.

Prayer by R A Underwood.

Minutes approved.

## DISCUSSION RE: COLLEGE ADJUSTMENT:

The Committee appointed to bring in recommendations regarding the adjustment of our colleges submitted a report. This report will appear as finally adopted.

That part of the report recommending that the Foreign Mission Seminary do college work was spoken to by a number of members.

Elder S E Wight said he realized the difficulty of looking at the question in an unbiased manner, but up to the present time he had been unable to agree with the recommendations before us.

Elder W A Spicer said the only action recorded in reference to the Foreign Mission Seminary was that it was a college. The General Conference Committee gave it this name. The action of the Gland Council named it the "Foreign Mission College." He stated that he would not be favorable to a college if it entailed more expense in operating, but he thought it would be more economical than the present basis. He called attention to the fact that the Seminary was a College before there was a Columbia Union, or before the Mount Vernon School was raised to the status of a College.

Prof. M E Olsen said that the Seminary had really done some college work all along.

Prof. M E Kern stated that he felt we should be loyal to our organization at all times. Under present arrangements it would be impossible to operate two colleges in this territory; therefore, if the Seminary is to do college work it would seem that Mount Vernon College would need to be reduced.

I H Evans said the Lord certainly lead in the starting of the school work here. The Seminary was the first enterprise started on our own ground. Articles of incorporation were taken out and it was named a college. We are now only following the same plan that we followed at the time we came here. Other of our colleges had always taken counsel from the General Conference

before establishing a college, but that so far as he knew Mount Vernon school was raised to the status of a College without instruction from the general body. In view of our being so well known in Washington, and being located in the midst of a constituency of 15,000 here in the East, he believed this was the place to have a college.

A. G. Daniells said he was sure we needed divine guidance in this matter. He thought the way to get divine guidance was to review divine leadings. He gave an encouraging review of how the Lord led us to locate in Washington, and spoke of the instruction that came to establish a school and other institutions at this place. Men were called from different parts of the United States when we established our work here, and everything has been carried forward, by careful counsel, and large appropriations have been made by the General Conference in session for the establishment of our work at this center. He said that in his judgment there was only one correct conclusion, and that was for the Seminary to be operated as a college.

E. K. Slade said he had been thinking seriously about the question and it seemed inevitable that Mount Vernon will be reduced. Naturally Mount Vernon College is close to the hearts of the Ohio people, but he had great confidence in his brethren, and if this proposition to maintain a College at this place is carried, he would do all he could to have all fall in line.

Prof. E. G. Salisbury, Principal of Mount Vernon, said he was inclined to believe that the move to establish a College here is in the right direction. His great desire was to see the best interest of the work as a whole advanced. He said he had great respect for the judgment of those who had been longer in the work, and he would go back to his work at Mount Vernon with a good report of the Council.

W. W. Prescott recalled the removal from Battle Creek, and the great trial this was to many at that time, but this was seen later to be a move in the right direction.

Pending consideration, the Council adjourned.

I. H. Evans, Chairman,

G. B. Thompson, Secretary.

October 19, 1913, Noon.

At a Joint meeting of the General Conference and North American Division Conference Committee, the following action was taken:

VOTED: That the Secretary of the Missionary Volunteer Department be added to the North American Division Committee on plans for the Union Conference sessions.

A. G. Daniells, Chairman,

G. B. Thompson, Secretary.

TWENTY-SECOND MEETING

NORTH AMERICAN DIVISION CONFERENCE

October 19, 1913, 2 P. M.

I. H. Evans in the Chair.

Additional members: Dr. W. A. Ruble, Prof. B. F. Machlan,  
Mrs. J. L. McElhaney.

Prayer by G. F. Haffner.

Minutes approved.

Further consideration was given to the resolutions on the adjustment of our colleges. After further discussion, and several amendments being made, the first resolution was adopted, and appears in the minutes with the other recommendations:

I. H. Evans, Chairman,

G. B. Thompson, Secretary.

TWENTY-THIRD MEETING

NORTH AMERICAN DIVISION CONFERENCE

October 20, 1913, 2 P. M.

I. H. Evans in the Chair.

Prayer by G. F. Watson,

Minutes approved.

ADVERTISING:

The Chairman laid before the Council some suggestions concerning methods of advertising which had been sent him for our consideration.

VOTED: That a committee of five be appointed to whom the matter sent, should be referred for examination and report.

W. W. Prescott, C. H. Jones, R. D. Quinn, G. S. Longacre, and O. Montgomery were appointed by the Chair.

CANADIAN UNION TERRITORY:

Further consideration was given to the resolutions on the adjustment of our colleges.

VOTED: That all the territory of the Canadian Union Conference be included in the territory of the Washington College, except Ontario, Ontario being transferred to the territory of Emmanuel Missionary College.

On motion of Prof. B. G. Wilkinson Resolution No. 2 was amended allowing the policy of affiliation with the Washington College to be determined later.

RESOLUTION RE: ADJUSTMENT OF COLLEGES:

After discussion and amendments the following resolutions on the adjustment of our colleges were passed.

"As one of the first steps toward strengthening the work of all our colleges, and toward promoting more fully the spirit of mutual cooperation among them, we believe that both their territory and their affiliations should be better defined; we therefore recommend--

"1. That the Foreign Mission Seminary resume the status of a college, for which it already has a charter, on the following suggestive basis:--

(a) That it operate in harmony with the general course of study adopted by our General and Division Educational Department in general convention.

(b) That, in order to facilitate and strengthen the plan of the Mission Board for certain special training to be given its appointees to foreign lands, one of the main departments of the College be known as the Department of Foreign Missions, with the policy of its work fully determined by the Mission Board in conjunction with the college faculty.

(c) That the college be given as its territory for regular students the Atlantic, Columbia, Southeastern, Southern, and all the territory of the <sup>Canadian</sup> Union Conferences, except Ontario, Ontario being transferred to the territory of Emmanuel Missionary College, with the understanding that the Department of Foreign Missions receive as students any appointees the Mission Board may draw from any territory.

(d) That the managing board consist of fifteen members, made up as follows: the presidents of the Atlantic, Columbia, Southeastern and Southern Unions, the presidents of New Jersey, Chesapeake, District of Columbia, Virginia and East Pennsylvania conferences, whose academic patronage the school receives, the treasurer of the General Conference, the president of the College, and four other men. And that we recommend to the Board that they designate seven of their number to act as an executive Board between session of the full Board.

(e) That work on this basis begin in the autumn of 1914.

(f) In making these changes it is understood that the indebtedness of the college shall not be increased.

2. That Mount Vernon College and the Southern Training school carry only twelve grades, turning over their patronage and good will in grades thirteen to sixteen to the Washington College; and that there be some equitable division of the Columbia Union territory for the patronage in the academic grades, leaving to the future the determining of a policy of affiliation with the Washington College.

3. That South Lancaster Academy continue as a fourteen grade academy, leaving to the future the determining of a policy of affiliation with the Washington College. But we advise the management that they do not increase their present facilities for students.

4. That Union College draw college students, as heretofore, from the Northern, Central and Southwestern Unions, on some equitable policy of affiliation with Keene Academy and with the academies of the Central and Northern unions, to be determin-

ed by the executive committees of the three unions in counsel with the North American Educational Department.

5. That Walla Walla College and Pacific Union College and their affiliated academies be visited as soon as consistent by a representative of the North American Department of Education, to study together with the union officials the highest interests of these schools, and report their findings to the Department.

#### EDUCATIONAL CONVENTION:

The Educational Department submitted a report recommending the holding of a joint Educational and Missionary Volunteer Convention at Boulder, Colorado.

Prof. W. E. Howell stated that the free use of the Chataqua grounds in Boulder would be granted us if 150 persons attended the Convention; otherwise the cost would be \$25.00. The President of the Northern Union called attention to the advantages of Hutchinson, Minnesota, and extended an invitation to hold the convention at the Danish-Norwegian Seminary.

Prof. F. Griggs spoke of the advantages of College View and offered rooms free in Union College dormitories to those attending the convention should it be held there.

Prof. J. L. Shaw said that the majority of the educators would favor Colorado, and that very favorable railroad rates were obtainable at the time they were planning to hold the convention.

Mrs. L. Flora Plummer, Secretary of the Sabbath-School Department, stated that the holding of a joint convention between the Sabbath-School and Young People's Departments at Mount Vernon, Ohio, several years ago was of great benefit to both departments, and thought it would be well to unite the Sabbath-School work with the proposed convention, as many of the secretaries of the educational and missionary volunteer departments were also secretaries of the Sabbath-school Department. This proposal was favored by others.

#### LOCATION OF CONVENTION:

VOTED: That the location of the Educational and Missionary Volunteer convention be referred to the General and North American Division Conference, <sup>Committees</sup> and that they consider the advisability of inviting the Sabbath-School Department to unite with them in this convention; and further

VOTED: That the time of holding this convention be referred to these same committees.

#### SALARY OF INSTRUCTORS:

The remainder of the report was adopted as follows:

1. That, to make the holding of this Institute possible, we request the various unions to continue the salary of their Normal Directors through the summer, and that the cost of providing special instruction outside of that given by the Normal Directors be shared equally by the various unions, such help being estimated as equivalent to the service of one teacher for twelve weeks.

#### MEDICAL WORK AT CONVENTION:

Dr. D. H. Kress suggested that there be some consideration given to the medical work at this convention.

VOTED: That the Medical Department consider the advisability of having a medical representative present at this Convention.

#### EXTENSION OF CHURCH SCHOOLS:

A further report on the efficiency and extension of our church schools was presented by the Educational Department, and adopted--

Whereas, our church schools are proving one of the strongest forces among us for the spiritual and cultural uplift of our children; and

Whereas, an increase of efficiency in their service means not only more effective results in character building during the most impressible years of child development, but also added recruits for our higher schools and for field service; and

Whereas, one of the most urgent needs at present is the development of manuals in the various lines of study for the use of the teacher; we recommend

1. That the Educational Department be authorized to arrange with one or more of our stronger Normal Departments for the preparation of material for such manuals, with a view to having them criticized and finally revised at our General Convention and the Normal Institute following in the summer of 1914.

2. That we appropriate \$600.00 as a fund to promote this work.

#### RANKING OF COLLEGES:

A further report from the Department concerning the ranking of our colleges was adopted as follows:--

In pursuance of the recommendations passed at the recent General Conference on the ranking of our academies in relation to the college, we recommend,--

1. That in each union a careful study of the academy and college interests be made on the ground by the union men and a



representative of the North American Educational Department, with a view to ascertaining the merits of the case for each academy from the viewpoint of its efficiency.

2. That in determining this efficiency four main points be kept in mind: (a) Its faculty, (b) Its equipment, (c) Its finances, and (d) Its ability to serve the best interests of its constituency.

3. That the result of these findings and the bearing which the rank to be fixed for the academy would have upon the welfare of the college with which it is affiliated, be made a basis for determining the number of grades the academy shall carry.

4. That where found advisable the decision reached in such counsel be submitted to the North American Department of Education for further consideration and approval.

#### TRANSPORTATION PROF. LACEY:

Prof. F. Griggs brought up the matter of the transportation of Prof. H. C. Lacey and family from England to College View.

VOTED: That we request the General Conference to pay one-half the transportation of Prof. Lacey and family from England to New York City, and that the North American Division Conference pay one-half from England to New York City, and that Union College be requested to pay their transportation from New York City to College View, Nebraska.

#### NEGRO CHURCH BUILDING:

VOTED: That the request for financial assistance for the negro church in New York City be referred to the committee on Appropriations.

#### SALARY PROF. CADY:

VOTED: That the question concerning the payment of the salary of Prof. M. E. Cady be referred to the Committee on Appropriations.

#### J. H. SCHILLING'S RENT:

VOTED: That the request from Elder J. H. Schilling for assistance on his rent in New York City be referred to the Committee on Appropriations.

Adjourned.

I. H. Evans, Chairman,  
G. B. Thompson, Secretary.

TWENTY-FOURTH MEETING

NORTH AMERICAN DIVISION COMMITTEE

October 21, 1913, 4 P. M.

I. H. Evans in the Chair.

Minutes approved.

NOMINATIONS:

The Committee on nominations presented a partial report, which was adopted as follows:-

For Treasurer, W. T. Knox;  
 For Educational Secretary, J. L. Shaw;  
 For Assistant Educational Secretary, W. E. Howell;

For Board of Trustees of North American <sup>Conference</sup> ~~Division~~ Corporation: I. H. Evans, W. T. Knox, B. G. Thompson, W. W. Prescott, L. M. Bowen, M. E. Kern, H. E. Rogers.

DISTRIBUTION OF LABOR:

The Committee on distribution of labor rendered a partial report, which was adopted as follows:-

1. That Elder I. C. Sheafe, of Washington, D. C., connect with the Pacific Union Conference.

2. That the request of the Atlantic Union Conference for the labors of Elder K. C. Russell be granted, the question of the payment of his salary being left to the Executive Committee of the Division Conference.

3. That we request the Western New York Conference to release Elder T. B. Westbrook, to labor in the Northern Illinois Conference.

4. That Prof. M. E. Cady be invited to make the Southeastern Union his field of labor, to take the work of Educational and Young People's Secretary.

5. That if satisfactory arrangements can be made between

the New York and Virginia Conferences, an exchange be made of their Secretary-treasurers.

6. That Eldor G. E. Peters, of Alabama, make North Carolina his field of labor.

#### APPROPRIATIONS:

The Committee on appropriations submitted a report, which will appear as finally adopted. In submitting the report, the treasurer explained some of the difficulties met in arranging the appropriations, the requests from the various fields being much in excess of the amount available to be appropriated. It was necessary, therefore, to cut the budget very largely.

Pending consideration of the report, Council adjourned.

I. H. Evans, Chairman,

G. B. Thompson, Secretary.

## TWENTY-FIFTH MEETING

## NORTH AMERICAN DIVISION CONFERENCE COMMITTEE

October 24, 1913, 10: 30 A. M.

I. H. Evans in the Chair.

Minutes approved.

## REPORT OF COMMITTEE ON APPROPRIATIONS:

The report of the Committee on Appropriations was further considered and the following recommendations were passed:--

The organization of the North American Division Conference has resulted in some changes in our financial situation which ought to be clearly understood. The agreement entered into, about two years ago, by which all local conferences were to pay a per-cent of their tithe to the treasury of the General Conference, added largely to the funds previously available, and enabled the General Conference Committee to make quite liberal appropriations for city work in eastern conferences.

The available funds for the North American Division Conference for all purposes, consist of the tithe from union conferences, the per-cent of tithe from local and union conferences, and special donations. The organization of the new conference necessitates maintaining an executive force to carry the work hitherto done by the General Conference, and this expense must be met from these funds. It is, therefore, plain to all that the North American Division Conference Committee can not appropriate for evangelical work as large a sum as has been appropriated by the General Conference Committee, unless the per-cent of tithe from local and union conferences be increased, but some of the fields in the East and South must receive help. We, therefore, recommend

1. That the per cent of tithe from local and union conferences, as hitherto agreed upon, be paid in full to the North American Division Conference.
2. That instead of taking up an offering for the Religious Liberty work, we substitute in its place an offering for the North American Foreign work.
3. That the special offering for the Negro Department and the North American Foreign work be well worked up by all local and union conferences that a large donation may be received.

4. That the strictest economy be practiced in administration, and that travelling and operating expenses be reduced to the minimum in order that funds may be available in the local, union, and division conferences for aggressive work.

5. That all our people be encouraged to bring a full tithe into the treasury that the work be not hindered because of a lack of funds.

6. That we unite our best efforts in every local and union conference to bring the donations up to 20¢ a week per church member.

7. That we earnestly entreat each worker in the Division Conference to produce the largest possible results in the great work of soul-saving during the coming year.

8. That the request from the International Publishing Association for an appropriation of \$1500 be referred to the Pacific Press Publishing Association for such action as they deem best.

9. That in making these appropriations the North American Division Conference is not owing these sums, and if not able to secure the funds, is responsible only for passing to each field its pro-rata share of what is available.

Adjourned.

I. H. Evans, Chairman,

G. B. Thompson, Secretary.

TWENTY-SEVENTH MEETING

NORTH AMERICAN DIVISION CONFERENCE COMMITTEE

October 26, 1913, 11 A. M.

I. H. Evans in the Chair.

Minutes approved.

APPROPRIATIONS TO UNIONS

After further consideration of the report on appropriations the following were voted:-

Lake Union, \$4,000; Atlantic Union, \$18,500; Columbia Union, \$12,500; East Canadian, \$7,000; Southeastern Union, \$6,500; Southern Union, \$10,000; Southwestern Union, \$2,500; North American Foreign Department, \$13,000; Negro Department, \$24,500; Loma Linda, \$1,000; Christian Record, \$3,000.

APPROPRIATIONS TO NEGRO CHURCH:

VOTED: That it be understood that \$1,000 of the appropriation to the Negro Department is to be applied on the Negro church building in New York City.

UNION CONFERENCE SESSIONS

The Committee on Union Conference sessions submitted the following dates for the coming Union Conferences, which were agreed to: Atlantic, Nov. 25 - Dec. 7; Southeastern, Dec. 24 - Jan. 4; Southern, Jan. 6 - 18; Central, Jan. 13 - 25; Northern, Jan. 27 - Feb. 8; Western Canada, Feb. 11 - 22; North Pacific, Feb. 25 - March 8; Pacific, March 11 - 22; Loma Linda Board, March 25 - 29; Southwestern, April 1 - 12; Lake, April 14 - 26; Columbia, April 28, May 10; East Canadian, Summer 1914.

COMMITTEE ON CHURCH EFFICIENCY:

The Committee appointed to bring in recommendations how to increase the efficiency of our churches, submitted the following, which was adopted:-

Whereas; The rapid growth and expansion of the Third Angel's Message throughout the world demands a greater efficiency on the part of conference and church officers in order to keep pace with said growth, and

Whereas; It is recognized that the link between local conference organizations and our churches should be strengthened, as

a means to this end, we recommend

1. The immediate preparation of a church officers' Manual or hand-book ~~omitting~~ <sup>submitting</sup> in detail the duties of all officers, and giving special attention to the duties of elders on

- (a) Spiritual work for his members.
- (b) His relation to the organized work as a whole in cooperation in conference campaigns, etc.
- (c) His relation to church finances as they pertain to local, conference, and general work.

2. The holding of church officers' institutes where instruction can be given on the duties pertaining to each office, with special regard to instructing elders on such subjects as,

- (a) How to conduct Sabbath services in the absence of a minister.
- (b) How to enlist the interest and support of his members in local and conference lines of work.
- (c) The elder as a pastor and under-shepherd.
- (d) The elder's duty in cooperating with conference officers in carrying out plans covering all phases of the work.
- (e) How to enlist the interest and support of his members in raising funds for the local and general work, and in springing the tithe.

3. That every minister be instructed that in organizing a new church they should give careful instruction to the church officers, giving them to understand that they are a part of an organized body, the strength of whose efforts lies in the unity with which they carry out the general plans.

4. That every minister and licentiate who visits and labors with the churches, should, in harmony with the Testimonies, give more time to instructing the churches along such lines of practical missionary work as distributing tracts and papers, selling magazines and home workers' books, holding Bible studies, Christian help work, and the Harvest Ingathering Campaign.

5. That every church and isolated believer be kept fully informed by the conference in regard to all general plans for promoting different branches of the work, and raising mission funds.

#### CHURCH OFFICERS' MANUAL:

VOTED: That the officers of the Division Conference arrange for the manuscript and printing of the Church Officers' Manual, provided for in the foregoing recommendations.

VOTED: That the Chair appoint a Committee on the rate of

wages to be paid the employees of the Division Conference. The Chair appointed the following persons as members of this Committee: E E Andross, W T Knox, C W Flaiz, E T Russell, and Allen Moon.

PLACE OF QUADRENNIAL SESSION:

The Committee appointed to bring in suggestions as to the time and place of the first session of the Division Conference submitted their report, which was adopted as follows:-

VOTED: That the first quadrennial session of the North American Division Conference be held in Los Angeles, California, October 14 to 30, 1915.

Adjourned.

I. H. Evans, Chairman,

G. B. Thompson, Secretary.



TWENTY-SEVENTH MEETING

NORTH AMERICAN DIVISION CONFERENCE COMMITTEE

October 27, 1913, 8:30 A. M.

I. H. Evans in the Chair.

Prayer by C. S. Longacre.

Minutes approved.

ADVERTISING EVANGELISTIC MEETINGS:

W. W. Prescott, Chairman of the Committee appointed to consider matter submitted in reference to advertising our meetings, reported for the Committee. He read a letter from Brother C. E. Hooper, 74 Austin St., Boston, Massachusetts, setting forth what he considered serious defects in our manner of advertising, and making suggestions which seemed to him to be an improvement. While the Committee approved in a general way of the dignified manner of advertising suggested, regarding them valuable, and an improvement over methods frequently used, they did not feel to recommend them as we were not able for certain reasons to carry them out at the present time.

VOTED: That the Chair appoint a standing Committee of three on advertising evangelistic meetings.

A. G. Daniells, W. W. Prescott, and R. E. Harter were appointed as this committee.

AUDITOR:

The Committee on nominations submitted a further partial report, as follows: For Auditor, J. J. Ireland.

WALTER L. BURGAN:

VOTED: That Walter L. Burgan be invited to attend the Union Conference sessions as Press Agent.

DISTRIBUTION OF LABOR:

The report of the Committee on distribution of labor submitted at a previous meeting, was passed:

1. That C. F. Wertz, of New Jersey, make the Southern Illinois Conference his field of labor.
2. That Elder T. H. Jeys be invited to take the editorship of the Gospel Herald.

3. That if suitable arrangements can be made, Elder R. R. Reinhold make the Central Union his field of labor.

4. If satisfactory arrangements can be made, Elder A. M. Gunstead, be invited to make the Northern Union his field of labor.

PUBLISHING DEPARTMENT RECOMMENDATIONS:

The Publishing Department submitted the following report which was adopted:

Whereas, There is need of greater activity in our various conferences in the use of the printed page as an evangelizing agency, and

Whereas, the coming union conferences will afford an excellent opportunity for the promotion of this important work, therefore: We recommend,

1. That the Secretary of the Publishing Department of the Division Conference attend the Union conference meetings.

2. That one hour each day, or its equivalent, be devoted to the publishing work.

Adjourned.

I. H. Evans, Chairman,

G. B. Thompson, Secretary.

TWENTY-EIGHTH MEETING

NORTH AMERICAN DIVISION CONFERENCE COMMITTEE

October 27, 1913, 9 P. M.

I. H. Evans in the Chair.

The committee on finance submitted a report. After being read and partially considered, the hour being late, the Council adjourned.

I. H. Evans, Chairman,  
G. B. Thompson, Secretary.

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TWENTY-NINTH MEETING

NORTH AMERICAN DIVISION CONFERENCE COMMITTEE

October 28, 1913, 8 A. M.

I. H. Evans in the Chair.

Prayer by L. H. Christian.

Minutes approved.

The report of the finance committee was further considered and adopted as follows:

Your committee, appointed to take under consideration the present financial condition of our denominational work, and make report relative thereto, submit the following recommendations:-

From the annual financial reports prepared by our Statistical Secretary, it is evident that the indebtedness of our denomination is rapidly increasing. The chief cause of this present situation has been the launching of various enterprises with borrowed money. The large amount of interest which these institutions must pay, together with their expansive operation, requires an expenditure far beyond their income. The result is a continual addition to the indebtedness which already exists. We by no means consider the present financial situation alarming, but it is serious, and requires that immediate steps be taken to change the situation which exists. This can be done only by an entire change of denominational policy.

In 1902 this same question, only in a much smaller proportion, was before the General Conference Committee. At that time it was decided to adopt a cash policy in the operation of our work. Had that policy been followed it would have saved us from the embarrassing situation which now confronts us.

At the Fall Council of the General Conference Committee in 1912, this question was again considered, and at that time the action of the committee in 1902 was re-affirmed, with additional recommendations regarding the policy to be pursued. We believe that we can do no better at this time than to present as a part of our earnest recommendations the action of the General Conference Committee Council in 1912, which is as follows:--

Whereas, The work of carrying on the third angel's message is rapidly enlarging and extending into new fields; and,-

Whereas, Unless careful management be given to the operations in extending the message, large debts will be contracted; therefore,--

We recommend, That all evangelical and missionary enterprises carried on in the name of the denomination, or under the denomination's support, be conducted on a strictly cash basis.

Whereas, Most of our corporations and institutions are carrying large liabilities; therefore,-

We recommend, That said corporations and institutions be requested to give special attention to the rapid liquidation of their obligations.

We further recommend,-

1. That the General Conference or Mission Board from this day shall not be held financially responsible for any obligations which they have not assumed by their own action.

2. That the foregoing be the general policy of the union and State conferences and other organizations and institutions of the denomination.

3. That all parties undertaking local enterprises such as institutions, church buildings, and other undertakings in this country, secure their means in their respective local territories, and not by general call for means, unless previously arranged.

To this action we recommend that the following counsel be added:--

Whereas, Investigation shows that our present indebtedness has, to a large extent, been created by the starting of enterprises, and the erection of buildings by individuals, boards, and committees, without due counsel with the people upon whom

such obligations fall; and--

Whereas, This indebtedness is steadily growing larger because of the failure of various enterprises and institutions to meet operating expenses; therefore,--

- We urge, 1. That when any local conference committee proposes to start an important financial enterprise, erect or purchase an institutional building, or make any large addition to either the buildings or equipment already provided, it shall first secure the authority of the people who are to furnish the funds; and further, that it shall obtain the approval of the union conference committee having general supervision of said local conference.
2. That when such authority and approval have been obtained, the local conference shall raise the funds required to meet the proposed expense, so that no additional debt shall be created.
3. That any union conference committee desiring to launch any large financial enterprise, erect a building, or take over an institution, shall, before doing so, secure the vote of the union conference in session, or of its several local conferences in session; and also obtain the counsel of the Division Conference Committee and General Conference Committee.
4. That having been duly authorized to make such expenditure, the committee shall proceed to raise the amount necessary to finance the enterprise so that no debts shall be incurred.
5. That we earnestly counsel all committees and boards in charge of enterprises and institutions already established and carrying heavy financial obligations to maintain the most rigid economy consistent with the purpose and welfare of said enterprise.
6. That our people be requested to loan to the institution without interest as far as they can do so, and that those who need interest make it as low as consistent with their needs.
7. That continuous and earnest efforts be made to secure donations to pay off liabilities.
8. That the financial condition of each institution be kept before its staff of workers, that they may be stimulated to aid in every possible way to remove the financial burden.
9. That an appeal be made to our people everywhere to stand by conference committees and institutional boards in their efforts to carry out these recommendations.
10. That earnest effort be put forth by every conference to raise their full quota of the twenty-cent-a-week fund for the support of our missionary work and to afford relief to our institutions.

11. With respect to the operation of our conferences we believe that much may be accomplished by a more careful economical management. We would urge that conference committees give careful attention to the following features of conference work:--

- (a) Elimination of unprofitable workers.
- (b) Greater economy in hall rents, advertising meetings, traveling expenses, and greater endeavor to secure contributions to meet expenses of evangelistic effort.
- (c) Greater economy in the operation of camp-meetings and general gatherings.
- (d) Increasing receipts in tithes and offerings by systematic and thorough education of the members of the church.

We recommend further-

12. THAT the finance commission be asked to investigate the advisability of continuing training schools for nurses in connection with some of our smaller sanitariums, and that this matter be taken under careful advisement by the managing boards.

13. That as a means of bringing special help in the campaign for lifting the burden of debt from our institutions, a self-denial week be appointed, and that all conference and institutional workers be asked to dedicate that week's salary to this purpose, in special token of the dedication of our hearts and lives to the work of rolling away the reproach of debt from the cause of God; and that we invite all our people to make that week a week of self-denial for the benefit of our institutions; and farther, that the last week in May be the time for this united endeavor and consecration of life and service.

The fund thus raised to be sent through the usual channels to the Division Conference treasury, to be disbursed by its executive committee on the same basis as that part of the twenty-cent-a-week fund given to institutional relief.

#### EDUCATIONAL CONVENTION:

After careful consideration that part of the finance report recommending that the Missionary Volunteer Convention should not be held was cut out. It seemed necessary, in the interests of the educational work, that a convention be held, and as most of the Educational Secretaries are also Missionary Volunteer Secretaries, it was therefore decided that the Departments arrange for a joint convention as planned.

#### SABBATH-SCHOOL DEPARTMENT:

VOTED: That we invite the Sabbath-School Department to join in the Educational and Missionary Volunteer Convention to be held in 1914.

J. H. SCHILLING:

VOTED: That the request of Elder J. H. Schilling for assistance on his rent in New York City be referred to the Committee on wages.

PROF. CADY'S SALARY:

VOTED: That the question raised by the Atlantic Union concerning Prof. H. E. Cady's salary be referred to the committee on wages.

WAGE COMMITTEE:

VOTED: That in view of the fact that the committee on wages have been unable to meet, we request the General Conference Auditing Committee to act as a committee on wages for the Division Conference.

NOMINATIONS:

The committee on nominations submitted a final report which was adopted as follows:-

1. That the securing of an Assistant Sabbath-School Secretary be left to the officers of the Division Conference.
2. For Home Missionary Secretary, J. R. Ferren.
3. For Assistant Home Missionary Secretary, Miss E. M. Graham.

VOTED: That a committee of seven be appointed to study our general policy of organization with a view to securing committees who shall preserve continuity of control and management where large investments center; and also to increase confidence and minimize expense. The following persons were appointed as the committee: I H Evans, E T Knox, L H Bowen, E R Palmer, H E Kern, W C White, A G Daniells.

RELIGIOUS LIBERTY OFFERING:

VOTED: That the action taken substituting an offering for the Foreign Department at the usual time of the Religious Liberty

offering be rescinded, and that the Religious Liberty offering be taken the fourth Sabbath in February.

**FOREIGN DEPARTMENT OFFERING:**

VOTED: That the offering for the North American Foreign Department be taken the fourth Sabbath in August, 1914.

Adjourned.

I. H. Evans, Chairman,

G. B. Thompson, Secretary.