EKLY NEWS AND INSPIRATION FOR SEVENTH-DAY ADVENTISTS

JULY 20-27, 1995



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From ever corner of globe

we came!

The Biggest and the Best

BY WILLIAM G. JOHNSSON, Editor, Adventist Review

ANALYSIS

From the thousands of people who jammed the hallways for the opening meeting to the 50,000 who filled the main auditorium and all three overflow halls on the final Sabbath, the fifty-sixth General Conference session was the biggest in our history. In my experience it was also the most interesting and the best.

The sprawling Jaarbeurs complex lent itself to the big scale. Its cavernous halls, designed for national and international exhibitions, enabled SDAs to attempt feats never tried before.

We turned some of the space into dormitories: 4,000 people slept on air mattresses on the cement floor or else in cubicles thrown together for the session. In this way many of our people from the former Soviet Union and Eastern Europe could afford to attend.

Because of the huge space available, exhibits were larger and more numerous. Both the media center for the

daily TV productions—dubbed GCTV—and Adventist World Radio constructed large complexes with glass sides in the exhibit area, and thousands passing by could look in on live television and radio recording.

The exhibit area was also big enough to accommodate a stage and seating for another thousand or so people for the concerts held several times each day.

Behind the scenes, however, the fify-sixth session gave the organizers nightmares. Jaarbeurs is intended for exhibitions, not conventions, and presented massive logistical problems. We at the *Adventist Review* struggled through the 10 trying days getting out the daily *Bulletins*.

Yet for me the fifty-sixth was the best. Why?

Because of the spirit. Amid all the vast crowds, tired feet, and frustrations, there was a sweet, sweet spirit at Jaarbeurs, and I knew it was from the Spirit of the Lord.

You could feel it in the eagerness with which the crowds pressed into meetings. You could feel it in the quietness while they listened and in their spontaneous applause. You could feel it late at night when, long after the evening meeting had closed, thousands were still standing around outside Jaarbeurs, talking or listening to impromptu musical performances.

At Jaarbeurs, European Adventism exploded in celebration. For our people from Western Europe, where for so long our work has been small and struggling and Adventists have often been labeled a sect, the fifty-sixth gave them pride in the energy and beauty of this worldwide movement. For our people from Eastern Europe, so long denied freedom, the fifty-sixth meant the culmination of years of waiting and sacrifice.

The fifty-sixth was also best because of the young peo-

ple. They were everywhere, and their vitality and enthusiasm energized me.

Young people played a major role at Jaarbeurs. To some extent in the business sessions—delegates from the developing areas where Adventism is growing fastest were noticeably younger than those from the developed areas—but especially in the media. Adventists aged 20 to 40 predominated the in GCTV center and were prominent at AWR and in the CompuServe and press areas.

Two examples: the huge stage for the main auditorium was designed by Bryan Gray, 32. Bryan also joined the Adventist Review team to design the daily Bulletins. The video materials integral to the high-tech multimedia President's Report on opening night as well as to the extravaganza that closed the session—the Parade of Nations—came from the same young man, Rob Pohle, 25.

And the children! Apart from the many who accompa-

nied delegates and visitors, crowds from the schools of Utrecht came each day to Global Village, set up on the grounds of Jaarbeurs just outside the main entrance. About 40,000 children and adults visited Global Village during the session.

In several respects Utrecht was a watershed.

The laity came into their own in the business of the church. In the debates of the fifty-sixth we saw for the first time at a GC session what had already taken place at the conference and union conference level—the church will no longer be dominated in its decision-making by administrators.

What happened at Utrecht will increase. Under the amended constitution and bylaws, lay representation will increase to a minimum of 20 percent of delegates, while the number of pastors will also increase to a similar number. Be assured they will be heard from!

Utrecht was also the media session. The type and extent of session coverage for Adventists and in the secular press broke new ground. Expect this trend to increase exponentially.

Utrecht demonstrated that Adventist unity is intact. We are all having to learn what unity means, however. It is a shared hope, mission, and fellowship, but it embraces differences in opinions, perspectives, and practices.

Utrecht made clear that a GC session is not likely to vote for the ordination of women ministers in the foreseeable future. That leaves North America with the moral dilemma that they tried to bring before the session. Unfortunately, the session debated woman's ordination per se, not the NAD request.

The echoes of this watershed session will reverberate for many years.





United? Indeed!

BY ROBERT S. FOLKENBERG

General Conference President

ive years ago you asked me to serve as your pastor. This has given Anita and me an opportunity to meet many of our members around the world. We were able to get a taste of the world church—and it's a good

From Bangalore to Bucharest, from Palau to Pittsburgh, from Ulaanbaatar to Utrecht, from Moscow to Mexico, we have shared in our great world family. We have shared the joy of the opening of Mongolia and Albania and the tragedy of

Rwanda. We have together experienced the excitement of satellite evangelism during NET '95 and the anxiety of a missionary hiding out in Kuwait during the invasion by Iraq. We have known the happiness of baptisms in Gongjulin, China, and the pain of seeing stalwart workers go to their rest without seeing Jesus return.

These experiences have drawn us together as a family of God. As Paul said in most every letter, "I thank God for you!"

I thank God for you-in Antioch and Argentina, in Corinth and Croatia, in Galatia

and Guadeloupe, in Rome and Romania, in Thessaloniki and Taiwan, in Philippi and the Philippines, in Ephesus and England.

I thank God for you! I thank you for your faith, for your love, and for your prayers. I can't adequately express my joy today in being here with you, my family—those 40 to 50,000 who are in Jaarbeurs, as well as those 200,000 who are watching by satellite. We have had a wonderful

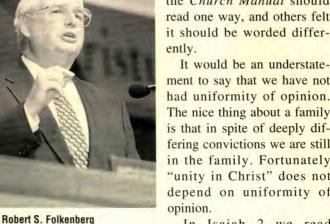
family reunion for 10 days here in Utrecht. We have renewed acquaintances and made new friends.

Now, like many family reunions, we have had some disagreements, we have had some arguments. We have differed deeply on some very important

Some of us felt that the organization should be one way and some felt that it should be another. Some of us felt strongly that certain people should be elected, and others favored someone else.

> Some of us felt that women should be allowed to be ordained, and others felt that such an action would be wrong. Some of us felt that the Church Manual should read one way, and others felt it should be worded differ-

> It would be an understatement to say that we have not had uniformity of opinion. The nice thing about a family is that in spite of deeply differing convictions we are still in the family. Fortunately "unity in Christ" does not depend on uniformity of



In Isaiah 2 we read

Isaiah's vision of the future: "They will beat their swords into plowshares and their spears into pruning hooks" (verse 4).* I call on the family of the Seventh-day Adventist Church today to come together and let us beat our ecclesiastical swords into evangelistic plowshares. Let us turn our argumentative spears from each other toward the enemy of the faith.

Sisters and brothers, during this week it seems

Devotional message presented Sabbath morning, July 8, 1995

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I've spent most of my time functioning as president, but now I want to speak to you as a pastor. Let us look at Colossians 3:11-15. Notice how Paul begins this passage: "Here there is no Greek, or Jew, circumcised or uncircumcised, barbarian, Scythian, slave or free, but Christ is all, and is in all" (verse 11).

May I paraphrase? "Here in Utrecht, here in Christ, here we say no to those things that separate. Here we say no to walls between the developed and the developing world. Here we say no to splits between laity and clergy. Here we say no to the darts and arrows that splinter the cross of Christ. Here we say no to barriers between Asia and Africa. Here we say no to segregation between races, tribes, languages, and cultures.

God crossed the great divide and traveled from heaven to earth to unite what Satan seeks to separate. Satan builds walls, and God brings us together in Christ. Let us say no to all that divides us. And let us also say yes to all that unites us.

Notice the next verse: "Therefore, as God's chosen people, holy and dearly loved, clothe yourselves with compassion, kindness, humility, gentleness and patience" (verse 12).

These are the gifts of the Spirit, and these gifts bring unity. Being clothed with these spiritual gifts is easier when we are alone at home than when we are with the crowds. These gifts come easier when we are with friends than when we are with those with whom we differ. It is easier to be kind when we are at worship than when we sit in the nominating committee. It is easier to show patience when we are with those who look and talk like us than it is when we are with those who are different than we are. But we must continue to say no to division and yes to wearing the unifying clothes of the Spirit.

Our task requires the clothing of the Holy Spirit. Being clothed with the gifts of the Spirit and talking about those gifts are two different things. Having truth is one thing; living it—or better yet, letting it live in you—is quite another. There will be tithe-paying, Sabbath-keeping, Spirit of Prophecy-believing vegetarians in hell,

won't there? If knowing truth were all it took for salvation, we'd all be heavenbound.

Brothers and sisters, God wants to use the power of truth to change, not only those out there in the world, but those here in the church. It's one thing to say that the Bible is the Word of God; it's another to allow that Word to change our lives. It's one thing to say that you believe that Jesus Christ died for your sins; it's another to allow the grace of Jesus to fill your lives. It's one thing to say that the seventh day is the Sabbath of the Lord our God; it's another to experience God's rest on the Sabbath. It's one thing to accept as truth the time prophecies of the Bible; it's another to live every day with a sense of urgency. It's one thing to believe in the two-apartment heavenly sanctuary; it's another to experience the victorious living and peace of mind that are available to us in the sanctuary.

When Paul tells the Colossians to clothe themselves "with compassion, kindness, humility, gentleness and patience," he is saying, "Let us live it! Let us walk the walk when we talk the talk."

In verse 13 Paul tells us how we make those gifts real in our lives, how to put on the clothes of the Spirit: "Bear with each other and forgive whatever grievances you may have against one another. Forgive as the Lord forgave you."

How are we to forgive? "Forgive as the Lord forgave you."

Some speeches during this session no doubt have offended some. Let us not leave this place without God's grace filling us with forgiveness for each other. We need not be asked for forgiveness before we extend forgiveness. We forgive before we are asked, even if we are never asked. For a forgiving spirit is not just for the benefit of the person we are forgiving, rather it is an experience of grace for the person who forgives.

There is much that we as a church need forgiveness for. We need forgiveness for excluding from leadership those who have been underrepresented. We need to repent of slipping standards as we fall under the influence of secularism. We need to repent of our intolerance of each other. We need to repent of our Laodicean rationalism. We need to be forgiven for our sense that the Lord delays His coming.

In verse 14 of our passage in Colossians Paul speaks of the glue of unity: "And over all these virtues put on love, which binds them all together in perfect unity."

It is love that brings us into perfect unity. Unity is not produced by new rules, but by love. Unity is not brought about by amendments to the constitution, but by hearts joined by the love of Christ. Unity will not come because we have reorganized the church, but because our hearts have been transformed by Jesus. Unity will come when the most important thing in our life is seeking for the potential power of the Holy Spirit. Unity will come when we fall on our knees and ask for forgiveness.

We don't lose our identity when we are one in Christ. We are still Greeks and Jews, still Black and White, French and Filipino, men and women. But those distinctions don't separate us. They only make the rainbow of our differences more beautiful.

Our planet is fractured by chasms based on culture, tribe, race, color, gender, language, wealth, national origins, and political ideologies. The media in every nation highlights that which divides. Our world is being split and divided on hundreds of issues, some large, some small. The tragedy is that some of these political debates, these divisions, show themselves in the body of Christ as well. My brothers and sisters, I plead with you today to allow the gift of God to transform you into an agent of healing in the family.

Each of us must ask some very hard questions: Am I a Seventh-day Adventist first? Or am I Dutch, or American, or Russian, or Brazilian, or Kenyan first? Am I a Christian first? Am I a Hutu or Tutsi, Serbian or Bosnian first? Or am I a Hutu, Tutsi, Serbian, or Bosnian who happens to be an SDA? What am I first? Am I a Christian first? Or am I White or Black, Asian or Hispanic, male or female first?

Paul continues his appeals for unity in verse 15: "Let the peace of Christ rule in

your hearts, since as members of one body you were called to peace. And be thankful."

Is there something that rules in your heart other than the peace of Christ? We are called to peace. We are not called to getting our way. We are not called to being right. Deliver me from those who

are right, who are willing to be destructive in their rightness—doctrinally right and spiritually destructive. We are called to peace.

Brothers and sisters, we have an enormous task. Do you realize that almost all the SDA membership-89 percent of our believerslive in the part of the world that has only 23 percent of the population? In the part with 77 percent of the population we have only 11 percent of our membership. Global Mission is the test of our love. It means systemati-

cally reaching out to those who haven't heard the gospel.

But first we must remember that the work is "not by might, nor by power, but by my Spirit" (Zech. 4:6). We must repent, change our priorities, and give the Lord a chance to work through us. The work can be accomplished only by the outpouring of the Holy Spirit. Let's not just talk about it, let's join in seeking it in prayer every morning at 6:15. Let us pray that we will be transformed, so that the people of the world, even the most jaded skeptic, will be attracted to us.

I believe with all my heart the Lord is coming soon. I beg of you, my brothers and sisters, let's fall on our knees, so that all that Christ has done on the cross may be shown in transformed lives. All around, the universe is looking at us.

Unfallen beings are praying that we will be transformed and make giving the gospel a priority.

May we be clothed with compassion to see our brother's needs as more important than our own. May we with humility and kindness return our mission offerings to carry the gospel to



Sabbath's crowd of 51,000 people overflowed into adjoining auditoriums to watch the worship service.

those who haven't heard it.

There once were two men-a father and a son. The son had left home and rejected his father, but in a far country he had come to his senses, repented of his sin, and determined to return to his father. From a long way off his father saw him and ran to embrace him. The son said to his father, "I have sinned, I am not worthy to be called your son. Let me just be a servant. Let me clean the stables, wash dishes, sweep the floors, and polish the brass." And the father said to his son, "Son, what you have done has caused your mother and me more pain than you can ever understand. Don't you know that there are not enough stables for you to clean, there are not enough dishes for you to wash, not enough floors for you to sweep. You cannot pay for the suffering you have caused. The only way I can let you back into this family is to forgive you. I forgive you, my son, and I forgive you because I love you. Welcome home!"

Soon, very soon, our heavenly Father will burst through the heavenly gates to take us home. We are tempted

> to say, "Father, we are not worthy to be Your children, let us be Your servants. Let us clean the golden streets, dust the pearly gates, and clean the mansions for those who are worthy." And Jesus will reach out to us with His nailpierced hands and say, "Don't you understand the pain you have caused Me? There are not enough streets for you to sweep, gates for you to dust, or mansions for you to clean to atone for what you have done. The only way I can let you in is to forgive you. I forgive you because I love you. Welcome home, My children."

Will you commit yourself to service? Will you commit yourself to witness? Will you commit yourself to prayer? Will you commit yourself to making the unity of the church more important than your own opinions? Are you willing to submit yourself to the transforming power of the gospel?

The Lord is the head of this church. He is King of the universe, and He must also be our Lord.

I look forward to that day. I pray for that day. Let's get ready for that day. Let us march together toward that day with the only Leader we have. May our prayer and our heartfelt desire be "Lead on, O King eternal."

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^{*}Bible texts in this article are from the New International Version.

Christian Record Services



By Larry Pitcher President

Atventist Church. He was baptized on December 31, 1993, a week before his eighty-first birthday.

Bill's journey to the church was not typical. You see, Bill is blind. The Sabbath school lessons and magazines he read were in braille, from Christian Record Services (CRS), our Adventist outreach center for those with disabilities.

As a teenager at the Michigan School for the Blind, Bill discovered our braille magazine, *The Christian Record*. Every month for the next 65 years this magazine arrived in his mailbox with inspirational and devotional stories about Jesus. In 1958 Bill began receiving *The Student*, a braille version of the Sabbath school lessons. "That's the best Bible commentary there is," he says.

CRS kept sending him books and magazines about God's love, and Bill kept reading them.

In 1991 Bill first attended a camp for the visually impaired sponsored by CRS at Camp Au Sable in Grayling, Michigan. Although the camps were originally designed for children, increasing numbers of our campers are older adults like Bill. During his third year at camp the camp pastor noticed Bill's strong interest in the church and asked Karl Tsatalbasidis, associate pastor of the Grand Rapids church, to contact Bill.

The result: Bill is a new member of the Adventist Church.

Because of ongoing church support and materials he receives from CRS, Bill is an active, growing Christian. "I've learned so much from *Steps to Christ*," he says, "and now I'm reading *The Great Controversy*. It's great!"

At Christian Record Services we're reaching out to thousands of people around the world. We provide specially formatted publications and services for persons with disabilities, especially for the visually impaired and the hearing-impaired.

We strive to meet the intellectual and



National Camps for Blind Children sponsors a winter camp every year in Colorado. Blind young people from all across North America ski, snowmobile, and learn about God.

motivational needs of the sight- and hearing-impaired. Our programs increase self-confidence and foster an appreciation for God's love in those with physical disabilities.

CRS operates from an international office in Lincoln, Nebraska, and a Canadian office in Oshawa, Ontario. Field representatives in the United States and Canada visit approximately 40,000 blind persons each year. They assist with grocery shopping, reading mail, and other everyday needs. Scores of people like Bill Sponable have found Christ through our services. Our services include:

- ▶ More than 1,200 book titles, including Bibles, are available in braille and large print and on audiocassettes. Books are lent to patrons through the mail.
- ▶ The CRS Department for Deaf conducts hearing-impaired awareness seminars, provides sign language interpreting, oversees the translation of the Easy Reading Sabbath School Lessons, and

maintains a videotape lending library.

- ► Our correspondence school supplies Bible study guides in braille and large print, on audiocassettes, and in easy English for the hearing-impaired.
- ► Ten magazines are available free to persons with visual impairments. Magazine topics range from nature, adventure, and general interest subjects to devotional stories and sermons. Four of these magazines are available in braille, three on flexible talking disc, and three in large print.
- ▶ Every year we sponsor 22 summer camps and a winter camp. These camps are designed to help blind persons accept their impairments, while challenging them to gain more self-confidence. Campers participate in character-building activities that they would not normally be able to experience, such as horseback riding, canoeing, archery, rope courses, crafts, waterskiing, and hiking.

At winter camp blind youths are given the opportunity to downhill and crosscountry ski, inner-tube, snowmobile, and skate. All activities are tailored to the needs of the visually impaired. More than 1,000 campers attend annually.

Most of our camps for the visually impaired are staffed by college students at church youth camps across North America. More than 9 out of 10 campers are not Adventists, so one of our most important goals is to reach them with the message that Jesus loves them and died for them. Each year hundreds of campers make commitments to Christ, and many have asked for baptism.

Expanding Ministry

Through camps, publications, and other programs, CRS is now touching the lives of more than 75,000 individuals in more than 70 countries.

Since the most recent General Conference session more than 200 new book titles have been recorded on cassette. Deaf Services workshops in Germany, Latvia, Russia, Venezuela, Barbados, Bermuda, and Zimbabwe have resulted in 250 baptisms. We've also held a camp for the visually impaired in the Philippines.

This year we completed the first mass production of *Steps to Christ* in braille. By the end of 1994 we were serving more than 8,000 active Bible students.

Office of General Counsel



By Robert W. Nixon General Counsel

hange" has been a key word in the Office of General Counsel (OCG) during the past quinquennium.

The first change came with the resignation, effective June 30, 1992, of Warren L. Johns, general counsel since 1975. He was succeeded in early 1993 by Robert W. Nixon, who had served as an OGC associate.

Under Johns' leadership, the Office of General Counsel expanded from one attorney to five. He also created several programs—such as the annual publication of J.D. for Seventh-day Adventist lawyers, scholarships for law students in North America, and a Cabinet of Counselors that encourages understanding and communication between the church and its lay lawyers.

At the 1995 Spring Meeting the Cabinet of Counselors presented Johns and the Office of General Counsel with plaques honoring his tenure as general counsel.

Reorganization of OCG

The second change involved a reorganization of the office's operating procedures. Three lay Adventist attorneys—Derrill E. Yaeger, A. James Balkins III, and O. Lee Boothby—accepted the challenge of General Conference administration to study office operations and to recommend "a system that would provide the highest quality legal services to the General Conference at the least possible cost."

After gathering information from a wide variety of sources, the study group recommended a "modified, innovative inhouse counsel" office in which staff lawyers work solely for the church. Among other things, the study group predicted reduced legal costs and development of a pool of committed and experienced lawyers with expertise in relevant subject areas. (A full report of the

office reorganization plan appears in the 1995 issue of *J.D.*)

Those predictions appear to be on target. Payments to outside lawyers have plunged precipitously. And the staff has increased to six full-time lawyers, with staffers continuing to develop expertise in their assigned areas of practice.



Past general counsel to the General Conference Warren L. Johns (left) and current general counsel Robert W. Nixon display plaque presented by the Cabinet of Counselors to honor Johns' 1975-1992 tenure.

The OCG Staff

The associate general counsels and their areas of emphasis are:

Walter E. Carson, litigation, parliamentary procedure, contracts, and intellectual and corporate law. Member of the Ohio, Maryland, and District of Columbia bars and associate since 1978. He works closely with the General Conference Corporation and represents the General Conference in a variety of litigation settings. He recently completed a study program with the American Institute of Parliamentarians and will serve as parliamentarian at the General Conference session.

Thomas E. Wetmore, pension, employee benefits, and tax law. Member of the Maryland, District of Columbia, and Florida bars and an associate since 1985. He represents the General Conference and North American Division at conferences and work groups and at government agencies on issues involving his practice areas.

Lisa K. Saveikis, employment, immigration, and environmental law. Member of the Maryland and District of Columbia bars and an associate since 1990. She works closely with the Human Resource Services in a preventive law capacity and with the Secretariat in processing immigration documents for new employees from other countries. She was staff liaison with trial counsel in a case in which a jury awarded the General Conference more than \$4.5 million because of asbestos contamination of the North Building at the old Takoma Park location.

Mitchell A. Tyner, church-state law and religious liberty litigation. Member of the Tennessee and Maryland bars and an associate since 1993. He has made presentations at legal and religious liberty conferences in Canada, Fiji, Kenya, and Malta. He has represented numerous church members who suffer employment discrimination because of Sabbath observance.

O. Richard Caldwell, trust, estate, and tax law. Member of the Maryland and District of Columbia bars and an associate since 1993. He has made presentations at trust services and auditing conferences and seminars in the North American Division and advises church institutions concerning major gifts.

In addition, each staff lawyer has direct counseling responsibilities with several administrative, departmental, or service offices in the General Conference complex.

Looking Ahead

The Legal Affairs Committee—which was set up to direct the overall work of the Office of General Counsel—has asked the three lay lawyers to do a two-year follow-up study to evaluate the result of office reorganization. Their report is expected in mid-1995.

In the new quinquennium the Office of General Counsel will endeavor to provide quality and efficient legal counsel to the General Conference and all other church entities in the General Conference complex.

"This is what the Lord says: 'Maintain justice and do what is right, for my salvation is close at hand and my righteousness will soon be revealed'" (Isa. 56:1, NIV).

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Andrews University



By Niels-Erik Andreasen

President

Residual stablished in 1874 as Battle Creek College, Andrews University celebrated 120 years of service to our church during this quinquennium. We continue to follow the example of the man for whom our institution is named, John Nevins Andrews. As the first Seventh-day Adventist missionary, his impact on his world was lasting and extensive. As the premier Seventh-day Adventist comprehensive university, Andrews University seeks to make no less a far-reaching impact on its world.

Our Graduates

The number of graduates since 1990:

687
687
717
834
771
3,696

True to its role as a university to the world, Andrews continues to serve large numbers of international students. For the past five years the number of Andrews international students has remained high and constant:

508
591
562
531
535
2,727

After the United States, the following countries have sent the most students to Andrews: Canada, South Korea, Japan, Malaysia, and Taiwan.

During each of the past five years more than 100 new pastors graduated from the Seventh-day Adventist Theological Seminary at Andrews, and 22 percent of these graduates were international students.

SDA Theological Seminary master's of divinity graduates:

1990	113
1991	122
1992	138
1993	129
1994	129
Total:	631

Currently more than 1,200 seminarians study at our Berrien Springs, Michigan, campus and in overseas affiliated seminary programs under the general supervision of our seminary faculty.

Andrews University has affiliations with 13 sister colleges all over the world, on every continent except Antarctica. Between 1990 and 1994, 1,743 graduate and undergraduate students earned degrees from Andrews on these affiliated campuses.

Our Faculty

Our faculty bear primary responsibility for preparing students for lives of service. Like the student body, the 227 faculty members come from every continent. Of these, 25 percent are women and 18 percent represent ethnic minorities. In addition to teaching, the Andrews faculty is engaged in research, publication, and service to our church, region, and world. During the past five years the percentage of faculty reporting research activities increased from 30 to 47 percent, and the number of research projects more than doubled (from 251 to 579). Through published books, scholarly articles, major performances and exhibits, our faculty has spread Andrews excellence and goodwill.

The university faculty and administration have prepared a strategic plan for Andrews in preparation for the twentyfirst century. We have developed new programs that changing times require: degrees in world mission and church growth, school psychology and educational leadership, communication technology, and business administration. In 1994 Andrews was reaccredited by the North Central Association of Colleges and Schools. That organization identified specific Andrews strengths: a diverse student body, a highly competent faculty engaged in quality research, successful international programs, sound facilities, goal-directed institutional planning, and a supportive board and church.

Our Finances

A university, unlike, say, a factory, is very labor-intensive and involves extensive staff support. But because we want our students to develop a close, working relationship with their professors, these "human capital" investments are sound ones. And capital improvements are another way we improve quality. Visitors to Andrews will find two new buildings that were completed in the past five years: Harrigan Hall, home of our College of Technology; and a new campus power plant. Improved and expanded facilities for the humanities, the seminary, art, and architecture are under consideration.

Operating a comprehensive university for close to 3,000 students is costly. But even with an unstable American economy, the university has added to its fund balance for the past five years: on average, revenues have exceeded expenses by \$625,000 annually. The institutional debt caused by capital improvements is being reduced on schedule and should be retired by the year 2000. Since a strong university must be fiscally stable, efforts are being made to strengthen the institution's bottom line. Andrews recruiters are working hard to expand enrollment, and development directors seek to increase our university endowment. Particularly where the endowment is concerned, our hard work has paid off. Since 1990 it has grown from \$4.8 million to today's \$7.1 million, a 48 percent increase.

As We Look to the Future

Most of these achievements were accomplished under the leadership of President W. Richard Lesher, who retired in June 1994 after 10 years as president of Andrews, and more than 40 years of denominational work. He left a legacy of consistent, fair-minded, and careful leadership. Continuing his work, Andrews University will remember its first commitment: to provide our church and society with the best ideals of Seventh-day Adventist education. In keeping with our church's mission we will make every effort to build Andrews into a quality-driven national institution with an international outreach. Service must be as large a component of our education as is scholarship.

Our vision of the future is a bright one. We expect undergraduate, graduate, and faculty research to grow. Needed capital improvements will continue. Strategic planning for the coming century will be implemented. And students from around the world will continue to come to this university for

challenging study.

It is for them that we labor. It is with God's help that we succeed. With His help we can continue to provide all

Andrews students the benefit of a quality Christian education, preparing them for a life of generous service to God and humanity.

A CURE FOR BLINDNESS!

Laodicea by Jack Sequeira

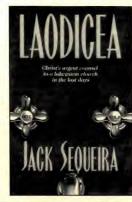
Poor, miserable, blind, and naked! A pathetic condition for anyone—but for a church? Could Christ truly be speaking about your church and mine? About you and me?

Laodicea, by Jack Sequeira, looks closely at Christ's urgent counsel to lukewarm Christians in the last days and upholds the sure and only cure for Laodicea's blindness—righteousness by faith alone. A powerful call for Adventists to open their hearts, ears, and eyes to the healing only Christ can give.

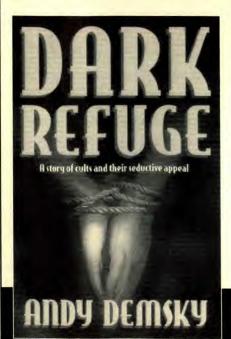
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An escape from a world of darkness



DARK REFUGE

by Andy Demsky

As Anita lay trapped in the darkness of the shed, her mind raced over the events of the past several years. What had happened? Where did she go wrong? Terrance Malle, the charismatic cult leader, had lured her into his world, and now her life was at stake.

The love, acceptance, and security of the Omega family was a sham. Its polished veneer pulled Anita and many others into a world of darkness. But from the depths of despair, Anita rose to find what her soul had been missing: a God who says Yes to life.

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Home Study International



By Joseph E. Gurubatham
President

mall portion and magnify its usefulness one hundredfold. Since 1909 HSI has supplemented the Seventh-day Adventist school system by making accredited distance education courses available to students who are unable to attend traditional campus-based programs. More than 235,000 students have

turned to HSI for programs from preschool through college and adult education.

During the past five years HSI has focused on enrollment growth, curriculum and course

development, expansion of services to the world church, and financial stability. Highlights of the activities are:

- Expansion of services to home schoolers
- ► Founding of Griggs University in 1990
 - Expansion of marketing program
- ► Enrollment growth of as much as 30 percent
- ► Revision or development of hundreds of courses
- ► Introduction of technology-based curricula
- ► Realization of an operating surplus every year

HSI's major divisions—HSI Elementary School, HSI High School, Griggs University, and Postsecondary Collegiate Studies—serve not only individuals (ranging in age from 3 to 97) but also institutions. Schools, colleges, churches, and government agencies uti-

lize HSI programs and services to train groups of students throughout North America and the world.

HSI Elementary and High School

HSI offers to home schoolers of many religious faith nationally accredited programs that build a strong foundation for service to God, church, and society.

With the help of a large grant of more than \$350,000 from a non-Adventist entity, HSI has been able to bring a complete computer-based high school curriculum (PLATO® 2000) to more than 50 Adventist schools. Using CD-ROM technology, PLATO® 2000 supports a classroom teacher by providing additional instruction, reinforcement, and assessment. HSI is developing course manuals and proctored exams that will accompany the PLATO® curriculum to enable students to earn high school or college credit.

The APLE® (Alternative Programs for Learning Enrichment) and Elementary Extension Program continue to meet the needs of churches, small church schools, junior and senior academies that find they have a gap in their educational offerings. Through these two programs, local churches and schools can begin a church school or add a needed course by making use of a combination of HSI course materials and local resources.

In many parts of the world, church workers and members have had no opportunity to complete a secondary school education. HSI offers preparatory programs for the American high school equivalency tests (GED). This program is also available for French-speaking workers.

Griggs University

Griggs University (GU), named in

honor of HSI's founder, Frederick Griggs, was established as HSI's degree-granting entity in 1990 in response to requests from world division leaders and church workers. Nationally accredited since 1991, GU contributes to the church's global mission by providing associate of arts and bachelor of arts programs in religion and theological studies to students, many currently working as pastors, who live in remote regions. Currently more than 200 church workers and ministerial students are enrolled in GU programs in the Africa-Indian Ocean Division and the Southern Africa Union. As funds for campus buildings grow scarce and operating a college campus becomes risky in some parts of the world, GU and HSI offer our church an alternative.

GU has also initiated a program to provide professional growth programs for SDA teachers. Because the pool of teachers trained in SDA colleges cannot meet the demand of the worldwide church, many divisions find themselves forced to hire teachers who have not attended SDA teacher training programs. Orientation to Teaching in SDA Schools is a four-module program designed to help provide special training in SDA educational philosophy, Adventist history and mission, biblical doctrines, and the Adventist health message.

Partnership With Other Institutions

For many years HSI has enjoyed a close working relationship with Columbia Union College (CUC). In 1992 that relationship was formalized when the institution signed a cooperative agreement, whereby the two schools pooled their resources to offer, through CUC's external degree program, Associate and Bachelor of Arts degrees in business, psychology, general studies, religion, and respiratory care.

CUC and HSI have implemented a promising effort to provide external degree programs to U.S. military personnel and their dependents. It is our hope that through our programs Christian values may be conveyed to thousands by the power of the Holy Spirit.

Auditing Service



By Eric A. Korff
Director

n our association with the general public, General Conference Auditing Service (GCAS) personnel are sometimes asked why a church would want to have, or have need of, auditors. Many members of the public still think of auditors as being a kind of "financial gestapo," and view the church on a congregational basis.

Their bewilderment gives us an opportunity to explain our church organization and mission. Many are surprised about the extent of our church's activities. They are unaware of our administrative units (divisions, unions, conferences/fields/missions); our educational, medical, and publishing institutions; our retail outlets and food factories; and our community service and relief projects that we operate around the world. They marvel about our tithe and offering stewardship program, and are astonished to hear that GCAS audits in excess of 2,000 entities worldwide every year!

At the end of the conversation many have responded along the line that they wished their church had such a financial structure; or that if they knew their church's finances were subject to audit, they would be more inclined to be generous toward it!

The General Conference recognized from the early years of organization that the church owes its members an accountability for the resources entrusted to it. Over the decades the church's policy on auditors and auditing has undergone a developmental metamorphosis. The most far-reaching changes were introduced at the 1975 General Conference session, when GCAS was organized, with total professional independence. That policy has been implemented in its totality by certain divisions and to varying degrees by others.

To ensure that the worldwide church reaps the benefits of a uniform standard of auditing, the policy was again modified at the 1993 Annual Council. Constitutional amendments before this General Conference session will affect the implementation of those modifications.

The essence of that policy is embodied in our Statement of Mission and Objectives, adopted in 1993, which reads as follows:

Statement of Mission

"The General Conference Auditing Service is responsible for auditing the various organizations affiliated with the worldwide Seventh-day Adventist Church. The mission of the General Conference Auditing Service is to conduct structurally independent financial audits of the highest quality, at minimum cost, thus providing church members and administrators of the Seventh-day Adventist Church with credible financial information to assist them in their mission of proclaiming the gospel of Jesus Christ."

Objectives

To achieve its mission, the General Conference Auditing Service:

- 1. Recruits highly qualified and dedicated Seventh-day Adventist members without regard to race, color, gender, age, national origin, disability, or marital status.
- 2. Establishes minimum hiring standards at the highest reasonable level.
- 3. Sets requirements for continually improving its auditors' professional competence.
- 4. Assists its auditors in the continuing improvement of their professional expertise.
 - 5. Provides a uniform professional

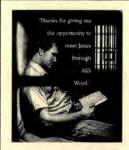
audit methodology to enhance its auditors' performance.

- 6. Monitors its performance by having a quality control review at least every three years.
- 7. Promotes public confidence in the integrity, objectivity, competence, and professionalism of the General Conference Auditing Service and the quality of the services performed.
- ▶ As our name implies, we are a service organization, most probably the largest service organization in the church. If you are a church member, we are your representatives; if you are a church administrator, we verify, through an objective assessment of the financial operation and position of your church entity, your accountability of the resources entrusted to you by church members. It is our entrusted mandate to provide each of you with assurance and credibility.
- ▶ GCAS is proud of its approximately 130 professional personnel worldwide, every one of whom is dedicated to the mission of the church. In the majority of cases these professionals could earn nonchurch salaries far greater than what they earn as employees of GCAS.
- ▶ To ensure that you receive the best professional service possible, we maintain minimum hiring standards. These vary, depending on the opportunities available, from country to country. Where academic opportunities are not available, we select individuals of experience in church work. Fortunately, more and more openings are becoming available for our auditors to obtain either academic or professional qualifications. The image of GCAS is continuing to improve as a consequence.
- ▶ Once the 1993 amendments to the policy on auditors and auditing come into effect, every GCAS auditor will be required to complete 40 hours of continuing professional education annually. This is already a requirement for many of our auditors who are members of professional accounting associations. During the past quinquennium at least 14 seminars and workshops were conducted throughout the world field to assist auditors to provide you with improved service.
- ► The General Conference Working Policy requires GCAS to "comply with

generally accepted auditing standards in its audits of organizations throughout the world." The 1993 amendments will provide further impetus for the implementation of this requirement. This will assure that no matter which part of the world you are in, the audit report you receive from GCAS will have been prepared in accordance with professional audit standards.

► In North America GCAS has undergone a professional peer review from an international accounting firm every three years. You can be proud of the standard of work your auditing service has done! While we have not achieved the perfect record we strive for, there have been no major deficiencies either. At the Fifth International Auditors' Seminar held in 1993, the division auditors adopted a plan for peer reviews in overseas divisions starting in 1996. That plan has subsequently been written into the policy on auditors and auditing, and is now a requirement. This is another endeavor to ensure that you receive the best service we are capable of. Even the auditors are audited!

▶ Professionalism with a warm heart is the aspiration of GCAS and its auditors. Our intention is to provide you, the church member and administrator, with the most efficient, quality service humanly possible. Integrity, objectivity, and competency—the hallmarks of professional accountancy and auditing—are what we strive for, for the sake of the sacred task God has entrusted to His church.



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Pacific Press Publishing Association



By Robert E. Kyte

President

any changes—some revolutionary—have occurred in our world and in Adventist publishing since James White founded Pacific Press in 1875 to publish his new journal called Signs of the Times. But one thing that has remained unchanged all that time is the mission of Pacific Press—to provide resources for the church's nurture and outreach that communicate the good news of a soon-coming Saviour and Lord.

Today Pacific Press has moved from heavy annual operating losses to modest profitability. It now stands virtually debt-free. Total annual income for the publishing house has surpassed \$20 million.

Financial stability has enabled Pacific Press to make needed upgrades in production equipment to increase capacity and realize greater efficiencies. Our workforce today is somewhat smaller than in earlier years, yet highly trained in new technologies.

The huge volume of products, which make Pacific Press the state of Idaho's single greatest mailer and one of its heaviest shippers, continues to make a profound impact on human lives.

Flagship Journal

Signs of the Times remains the flagship periodical published at Pacific Press. This past year it not only celebrated 120 years of continuous publication, but experienced a rare change of editors. The new editor, Marvin Moore, is an experienced Adventist pastor, editor, and journalist well known to most Adventists through the many books he has written. He is committed to maximizing Signs as a powerful soul-winning force for the church.

Pacific Press is also home to the primary Spanish sharing journal for the church in North America—El Centinela, and its French counterpart, La Sentinelle—both ably edited by Dr. Tulio Peverini.

Other vital periodicals produced at the press include the children's magazines edited by Aileen Andres Sox—Our Little Friend and Primary Treasure—both of which minister each Sabbath to tens of thousands of boys and girls around the world.

Among the most widely used products printed at the press are the adult Sabbath school quarterlies, printed in four editions—standard, teacher's, large-print, and Easy English—and in both English and Spanish. The *Collegiate Quarterly* is also printed at the publishing house. In addition, Pacific Press produces or distributes quarterlies for many other language groups.

As Pacific Press considers the needs of a rapidly expanding world church, a part of its publishing responsibility is to remain alert to opportunities for better meeting those needs through introducing new products—including possible development from time to time of new magazines that target growing market niches previously unserved.

In addition to its magazines, Pacific Press is a major publisher of books and educational materials for the church.

Vital also in the product line at Pacific Press are the textbooks and other educational materials published for elementary, secondary, and college-level schools across North America and around the world.

In addition to magazines, books, and textbooks, Pacific Press produces literature in many formats for use in the outreach efforts of the church and its members.

New Directions

New challenges and opportunities face Pacific Press today. The direction of literature evangelism for the North Pacific Union, the SDA Church in Canada, and most conferences of the Mid-America Union recently was consolidated inhouse as the Pacific Press Home Health Education Service.

The church also recently voted to make the entire world field essentially a free market zone for all its publishing houses. This presents both new challenges and opportunities, to which Pacific Press will respond with enthusiasm and service-based innovation.

Other challenges, too, confront Pacific Press and Adventist publishing in the mid-1990s. We face the constant necessity of developing fresh new products that meet the needs of our customers.

Pacific Press is not just a printing plant. It does not exist merely to provide work for a few of our church members. It does not develop new products simply so its factory will have something to do and its marketers will have something to sell. Pacific Press is, always has been, and always will be, mission- and service-driven.



- 1. The finale for the fifty-sixth GC session was a parade of 208 nations where Seventh-day Adventists are at work. But what happens behind the scenes to make parades, programs, and business sessions possible?

 The following photos give a sample.—JOEL D. SPRINGEPURSH
- 2. Months in advance Karl Bahr (seated), Linda de Leon, and Martin Ytreberg, all of the GC treasury, lay plans on where to locate meetings, committees, offices, food service, and security. During the GC session itself they are on call about 18 hours a day.—JOEL D. SPRINGER/RRH
- 3. Communicating what's been accomplished and the goals set by a GC session occupied scores of journalists writing in many languages. Tucked away in Newsroom 3 of the Jaarbeurs center, Friedhelm Klingeberg, editor in chief of Adventecho (the German magazine for Adventists), writes another news release.

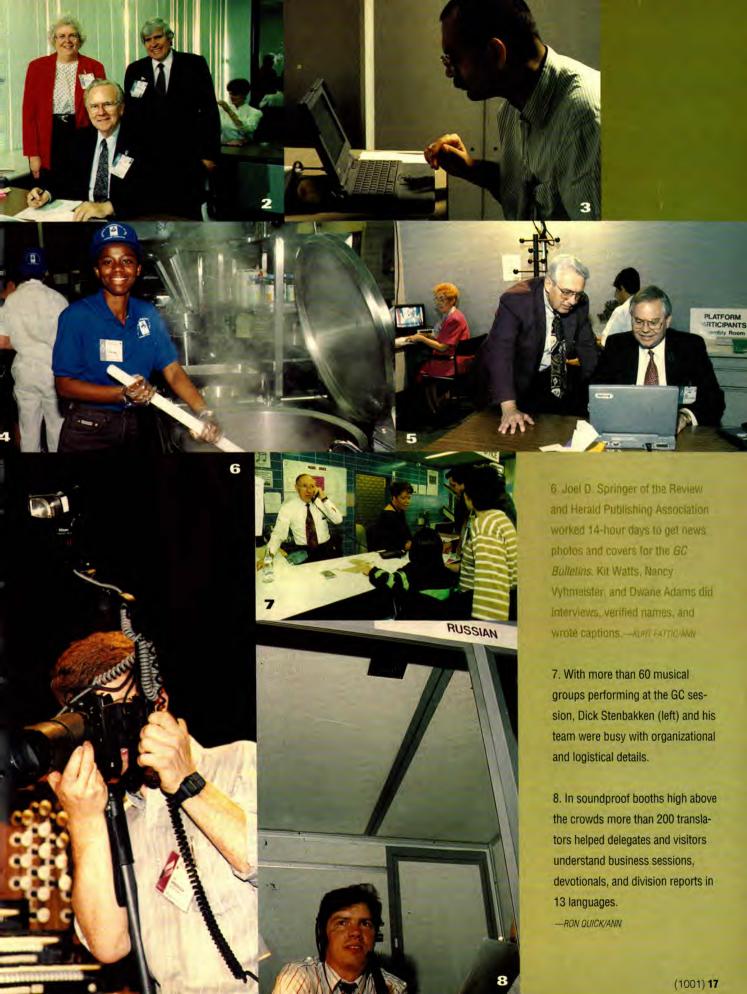
 —STEFAN SCHNÜLL
- 4. Luan Vitenwerf from Holland was one of more than 300 volunteers who worked from early in the morning until late in the evening to prepare more than 250,000 vegetarian meals during the 10-day GC session.—JEREMY DUERKSENAWN
- 5. To keep the GC session timely, Jim Cress (right) and his team worked from a small nook behind the giant platform to keep events and people moving. Other essential members of the team were Barbara Mittlelder (left), Marvin Robertson (standing), Samuel Nunez, and (not pictured) Alastar Ian Wallace and Diane Musten.

—JOEL D. SPRINGER/R&H

Behind Parades







Review and Herald Publishing Association



By Robert J. Kinney, Jr.

President

A t the Review and Herald Publishing Association workers keenly recognize the divine origin of our work, and particularly during this quinquennium we have seen multiplied evidences of God's miraculous leading.

At our 1991 constituency meeting a new management team was elected. Its initial task involved resolving a financial crisis that jeopardized our survival. After audit adjustments our losses exceeded \$4 million. Furthermore, borrowing for operating

cash on a line of credit had reached \$3.8 million. Management quickly established a cost-containment program that involved major organizational changes. All budget items, including travel, were slashed. Inventory and accounts receivable were studied and reduced. Wage increases were forgone, and staffing throughout the house was cut back 15 percent.

The strategy worked. Within a year the \$3.8 million short-term loan was paid, and operating capital had

reserves of \$600,000. Cost-containment savings reached nearly \$400,000, and by the end of the first year had exceeded the budgeted goal.

Despite financial strictures, during this quinquennium the Review has initiated numerous new products, the lifeblood of a publisher.

Ten magabooks have been developed, which have sparked a successful student literature evangelist program each summer, exciting church publishing leadership and bringing Adventist-Laymen's Services and Industries (ASI) to its support. Nearly 1.25 million magabooks have been sold, and the number of students applying for the program is almost more than can be accepted.

Arthur S. Maxwell's 10-volume *Bible* Story, which has been the most widely

known and accepted SDA publication for the past 40 years, has been completely revised, with major editorial changes, new design, and updated art. It has received an enthusiastic reception and will compete well in today's marketplace.

Listen magazine, a drug-prevention periodical, moved to the Review and Herald in 1994. It completes our lineup of health and temperance products, which include Winner and Vibrant Life magazines and Health Connection materials that counter



tobacco, alcohol, and other substance use and abuse. A *Listen* outreach plan for public schools has met with excellent initial success and offers the potential of taking *Listen* to new circulation heights.

During the quinquennium the Review researched the needs of Adventist women. With the encouragement of the General Conference Office of Women's Ministries, we introduced women's daily devotional books as well as ancillary products.

During this Year of the Adventist Woman we have launched *Women of Spirit*, a new quarterly magazine for nurture and outreach, which we are introducing at this General Conference session. Prepublication subscriptions have surpassed projections, and we expect to exceed our first year's goal of a 20,000 printing order.

At this session we are also introducing

the Commentary Reference Series on CD-ROM, with 950 photographs, 100 illustrations, and 165 maps, all of which greatly enhance the research potential of this popular reference tool.

We are pleased to have joined with the General Conference Ministerial Association to provide 20,000 sets of *The SDA Bible Commentary* for developing countries. This breakthrough will provide nationals needed help for their ministry. These sets will be available at greatly reduced subsidized prices.

In 1994 the Review and Herald entered the Christian bookstore market as a member of the Christian Booksellers Association. Spring Arbor, a major distributor for this market, has accepted our product line, and our initial success far surpassed our plans and hopes.

A major emphasis of the church is children's ministries, and we are developing a new Vacation Bible School series in conjunction with the North American Division.

This three-year cycle of materials began in 1994 and will be completed in 1996.

In time for NET '95 we released the *Forever Stories* child evangelism series of books, videos, coloring books, and activity books. The product line provides materials that this important area has lacked.

God has blessed our overall financial picture during this quinquennium, with sales through Adventist Book Centers setting a record \$6 million, more than \$1 million over our previous sales. Message circulation

reached new heights in 1994, exceeding 80,000 subscriptions. Within the publishing industry, desktop or electronic prepress equipment has changed procedures for writers, editors, typesetters, proofreaders, designers, and litho personnel. We have made major investments in this technology in order to meet the needs of customers better. As a result of integrating the functions of several departments into a Prepress Department, we will reduce staff and gain efficiency and speed. Our Macintosh work stations are on-line with the Adventist Review editorial offices and Home Study International at the General Conference, providing a close working relationship.

The Review and Herald Publishing Association is an integral part of the church's outreach to prepare people for Jesus' soon return.

The Challenge of Growth



By F. Donald Yost Director, Archives and Statistics

uring the first Christian evangelistic service, Peter's proclamation that Jesus is the Redeemer captured the attention of thousands, and "those who accepted his message were baptized, and about three thousand were added to their number that day" (Acts 2:41, NIV).

Now at the end of the age God's people, with a renewed sense of Global Mission, are pleading for the final outpouring of the Holy Spirit as they engage in unprecedented evangelistic thrusts in scores of lands and regions. Our modernday proclaimers seek the second Pentecost. Tens of thousands are being added to the number of Seventh-day Adventists. We were once a handful, then 3,500, then 100,000 and, amazingly, 1,000,000. Now we are more than 8 million.

Millions Being Added Each Decade

Tracing accessions to the church (Table 1) over the past 20 years reveals that the 2.5 million Seventh-day Adventists of 1974 have more than tripled their number. Nearly 8.5 million girls and boys, women and men, joined the church between January 1, 1975, and December 31, 1994.

The increase in accessions from one five-year period to another has been dramatic. If this rate of increase continues, we may expect 4 million persons to be added to the church during 1995-1999, or an average of 2,192 a day, compared with about 1,700 a day now. However, accessions during the past two years seem to have leveled off, as 1994 registered 629,710 accessions, only slightly ahead of 1992. What will be the fruitage of soul winning in the coming years?

God's Children—Precious in His Sight

If our heavenly Father knows the hairs of our heads, surely He knows each of His children. If He keeps record books in heaven, surely He knows how many of us are His!

As this second quarter of 1995 closes, we stand near the 8.5 million mark. If our church family's growth continues as in the past, we may rejoice in a membership of 11 million at the next General Conference session.

Table 2 lists our church's growth by millions since the days of the Bible conferences of 1848, when Sabbathkeeping Adventists shaped the faith we love.

The recent membership record of each division appears in Table 3. Comparing 1994 with 1989, we see that net growth as a percentage of 1989 membership was greatest in the territories of the former Soviet Union (the Euro-Asia Division). Especially remarkable is word of our believers in China. For decades we reported the 1950 membership figure of 21,168; now we are able to report authentic gains and losses. Year-end reports for 1994 showed 173,624 believers in China. Growth there has been 77 percent over the past five years.

Beacons of Mercy and Grace

During the quinquennium now clos-

Table 1

Additions to the Church
World, 1960-1994

Five-Year Periods	Accessions
1960-1964	538,196
1965-1969	725,875
1970-1974	964,164
1975-1979	1,230,203
1980-1984	1,692,105
1985-1989	2,460,483
1990-1994	3,064,612

ing new congregations have been formed at the rate of 1,621 a year, for a total of 8,105. That's equivalent to the distance in miles from Cape Town to Stockholm and across to London, Paris, and Madrid. If you flew this route and you could sow churches from the sky, you would be planting one congregation every eight seconds for the entire flight.

As beacons in a dark world, our churches cast powerful beams of light in some countries but are like tiny scattered candles in others. For example, in Jamaica there are 210 churches per million persons in the population; in Papua New Guinea, 159; and in Zambia, 119. On the other hand, in the United

Table 2

Time Required to Increase by a Million Members World, 1848-1994

1 Million	107.1 years	(1848-1955)
2 Million	14.7 years	(1955-1970)
3 Million	7.9 years	(1970-1978)
4 Million	5.1 years	(1978-1983)
5 Million	3.3 years	(1983-1986)
6 Million	2.7 years	(1986-1989)
7 Million	2.3 years	(1989-1991)
8 Million	2.4 years	(1991-1994)

Kingdom there are only 3.5 churches per million persons in the population; in the Russian Federation, 1.6; in Lebanon, 1.1; and in India, 1.0.

Person by Person, We Give for the Kingdom

During 1994 tithe, offerings, and special donations amounted to more than \$1.2 billion, the largest amount ever given in one year. (In this report all moneys are expressed in United States dollars.) On average, every church member across the world gave \$168.66, as shown in Table 4. The highest level of per capita giving, \$202.32, was recorded in 1981.

These per capita figures vividly portray the staggering financial challenge our church faces throughout the world, for the variation in resources is mind-boggling. One division's annual per capita tithe and offerings for 1994 was \$1,119; another was \$4.51.

The relationships among tithe and

other offerings are shown in Table 5. Tithe as a percentage of total giving has changed only slightly throughout the period shown. However, during

these 50 years a great change has occurred in the level of funding of our world program. In 1944, giving to the World Mission and other General

Conference funds was 26.1 cents for each dollar given; but in 1994, 6.8 cents. Giving for use closer to home rose from 11.6 cents for each dollar in 1944 to 27.4 cents 50 years later in 1994.

T	a	b	k	e	3

Membership World Divisions, 1989, 1994					
Division	1989	1994	Net Increase	% Net Increase	
Africa-Indian Ocean	777,225	1,044,714	267,489	34.42%	
Eastern Africa	872,657	1,339,014	466,357	53.44%	
Euro-Africa	306,291	411,932	105,641	34.49%	
Euro-Asia	34,146	98,963	64,817	189.82%	
Far Eastern	782,269	1,011,351	229,082	29.28%	
Inter-American	1,177,964	1,520,588	342,624	29.09%	
North American	743,023	822,150	79,127	10.65%	
South American	941,527	1,310,538	369,011	39.19%	
South Pacific	231,370	277,800	46,430	20.07%	
Southern Asia	163,384	214,562	51,178	31.32%	
Trans-European	66,461	79,944	13,483	20.29%	
Middle East Union Mission	5,336	8,347	3,011	56.43%	
Southern Africa Union Conference	60,764	69,031	8,267	13.61%	
China	98,200	173,624	75,424	76.81%	
Totals	6,260,617	8,382,558	2,121,941	33.89%	

Table 4
Total Tithe and Offerings

	World, 1994	
Division	Total Tithe and Offerings	Total Tithe and Offerings Per Capita
General Conference	13,432,917	
Africa-Indian Ocean	4,830,832	4.97
Eastern Africa	5,270,772	4.51
Euro-Africa	79,737,277	1,118.81
Euro-Asia	2,176,874	28.10
Far Eastern	94,675,234	100.63
Inter-American	86,070,496	60.10
North American	777,748,181	972.74
South American	65,050,041	54.06
South Pacific	50,043,514	190.19
Southern Asia	1,046,250	5.36
Trans-European	31,882,710	576.81
Middle East Union Mission	275,827	45.58
Southern Africa Union Conference	10,675,838	159.10
Totals, 1994	1,222,916,763	168.66
Totals, 1989	952,947,783	180.75
		44 - 601

269,968,980

Leaders, Proclaimers, Enablers—Full-Time Church Workers

Denominational workers have increased as the church has grown (Table 6). Fifty years ago there were 30,000; now there are nearly 140,000. However, the ratio of workers to members has dropped sharply. In 1944 there was one full-time worker for every 19 members; 50 years later, one worker for every 60 members.

In Business for the Lord

From the pockets and purses, check-books and credit cards of millions of believers and friends in nearly every country, money flows into the treasuries of Seventh-day Adventist churches, schools, and retail businesses. These millions upon millions of dollars represent the extent of God's blessings upon His people and the equally great responsibility that we, the servant-leaders of the church, have to God and to those who put their trust in us.

The Old Testament depicts God's earnest endeavor to make His chosen people a blessing to all the nations of the earth. God is fulfilling His plan through His people even in these days. Our church family is looked upon with approval, and it is the means of bringing spiritual and physical healing to every corner of the earth.

The figures printed here may seem lifeless and cold. They need not be. Behind each figure, each total, are thousands, yes, millions, of individual transactions. Tucked away in each one are stories of gospel planters, waterers, and reapers.

Hundreds of Financial Statements

(12.09)

The summaries contained in Tables 7-16 are compiled from 1,616 financial statements for fiscal years ending during 1993. In 168 cases (10.40 percent) unaudited statements were used for these summaries, and in 143 cases (8.85 percent) current financial statements

Increase (Decrease)

Table 5

Distribution of Total Tithe and Offerings World, 1944-1994

			World Mission		Intradivision		Total
		% of	and Other	% of	and Local	% of	Tithe and
Year	Tithe	Total	GC Funds	Total	Church Funds	Total	Offerings
1944	17,865,482	62.3%	7,498,172	26.1%	3,321,780	11.6%	28,685,434
1950	27,728,250	60.4%	9,998,658	21.8%	8,181,149	17.8%	45,908,057
1960	59,132,241	59.2%	16,729,067	16.7%	24,041,047	24.1%	99,902,355
1970	124,046,447	58.7%	27,222,200	12.9%	59,913,011	28.4%	211,181,658
1980	398,880,407	62.1%	72,119,040	11.2%	171,444,769	26.7%	642,444,216
1984	439,096,816	61.9%	60,730,715	8.6%	210,091,899	29.6%	709,919,430
1985	456,783,830	62.4%	68,596,668	9.4%	206,084,030	28.2%	731,464,528
1986	496,723,375	62.8%	69,158,800	8.7%	224,883,343	28.4%	790,765,518
1987	544,784,666	64.6%	66,465,154	7.9%	232,696,542	27.6%	843,946,362
1988	577,552,252	64.5%	71,315,188	8.0%	246,594,433	27.5%	895,461,873
1989	607,240,129	63.7%	76,522,204	8.0%	269,185,450	28.2%	952,947,783
1990	659,924,400	65.2%	78,048,177	7.7%	273,742,795	27.1%	1,011,715,372
1991	702,838,919	65.4%	87,497,874	8.1%	283,829,241	26.4%	1,074,166,034
1992	739,053,641	68.1%	75,433,571	6.9%	271,270,839	25.0%	1,085,758,051
1993	743,983,762	66.3%	79,661,942	7.1%	298,656,444	26.6%	1,122,302,148
1994	804,625,027	65.8%	82,650,942	6.8%	335,640,794	27.4%	1,222,916,763

were unavailable so the latest available data has been used. Comparative data for selected previous years helps to show trends in financial condition.

Because of national conditions, statements are not available from every place. However, changes in the political climate in some places have now made it possible to include in the 1993 columns financial information from Hungary and Poland, as well as figures for the Euro-Asia Division headquarters.

The summary data given on these pages cover divisions, unions, and conferences or missions and their institutions. They exclude churches and primary schools, except where specifically stated.

At the close of fiscal 1993, denominational assets totaled nearly \$10 billion, an increase of 35.60 percent over 1988 (Table 7). Liabilities amounted to almost \$4.7 billion, an increase of 20.37 percent over 1988. Combined net worth,

the value of assets decreased by liabilities, amounted to almost \$5.3 billion, an increase of 52.65 percent. Inflation accounted for nearly half of this increase.

Financial Growth Since 1915

Table 8 reports assets, liabilities, net worth, and net operating gain for selected years from 1915 to 1993. The change in net worth shows exponential growth—an upward sweep curve on a

Table 6

			V	Vorld, 1944-19	94		
Year	Membership	General Workers	Members per One Gen. Worker	Institutional Workers	Members per One Inst. Worker	Total Workers	Members per One Worker (Total Workers)
1944	557,768	19,059	29	10,606	53	29,665	19
1950	756,812	24,067	31	14,860	51	38,927	19
1960	1,245,125	26,799	46	22,091	56	48,890	25
1970	2,051,864	30,065	68	35,892	57	65,957	31
1980	3,480,518	41,887	83	51,025	68	92,912	37
1990	6,694,880	49,606	135	75,294	89	124,900	54
1994	8,382,558	51,230	164	88,121	95	139,351	60

Ratios of Workers to Members

Note—Formerly primary school teachers were classified as institutional workers.

They are now classified along with pastors and literature evangelists as general workers.

This table uses the new classification.

Ta		

	1993	1988	% Increase
Assets	9,955,611,348	7,342,319,232	35.60
Liabilities	4,671,138,618	3,880,534,925	20.37
Net Worth	5,284,472,730	3,461,784,307	52.65

graph—resulting from the growth of the church and its institutions and inflation. Church organizations hold in trust for each member an average of \$664, their equity in the church. Operating gains have also increased steadily, except during the Great Depression.

One measure of organizational well-being is the relationship of liabilities to assets (Table 9). In 1993 liabilities amounted to \$46.90 for each \$100 of assets, a strengthening of \$6 over 1988. This ratio is quite similar to that in 1915, when it was \$45.30. The table shows very clearly the exceptional caution exercised by our leaders during and after the Great Depression and World War II.

Tables 10, 11, 12, and 13 (on the following pages) list assets, liabilities, net worth, and net operating results of each world division and the attached fields. Figures are given for 1988 and 1993, with the increase or decrease indicated. Three divisions experienced a decline of

net worth since 1988, ranging from 6.07 percent to 14.71 percent (Table 12). Gains ranged from 23.63 percent to 104.64 percent. Overall, the increase in net worth between 1988 and 1993 was 52.65 percent. Increases or decreases in these four division tables are in some cases affected by changes in territory, currency fluctuations, and devaluation of local currencies.

Net operating results (Table 13) show significant declines in some territories and some equally encouraging increases in others. These may result from specific and temporary factors that are not visible in these summarized figures.

For purposes of financial and statistical analysis, church organizations are grouped into seven lines of work. (See Table 14). Gains were seen in all lines except Adventist Book Centers and "other organizations"—food industries, radio stations, media centers, servicemen's centers, etc. Health-care institu-

Table 8
Assets, Liabilities, Net Worth, and Operating Results

	World, 1915-1993							
	Total Assets	Total Liabilities	Net Worth	Net Operating Gain				
1915	11,725,387	5,314,960	6,410,427	729,623				
1920	25,696,730	11,404,069	14,292,661	5,162,615				
1930	43,597,706	12,269,063	31,328,643	10,819,886				
1940	52,031,415	14,783,101	37,248,314	6,606,351				
1950	148,226,879	34,033,372	114,193,507	19,325,544				
1960	351,491,287	76,233,249	275,258,038	17,658,702				
1965	592,713,479	150,457,128	442,256,351	21,947,577				
1970	1,003,027,068	368,186,211	634,840,857	30,165,568				
1975	1,756,366,976	731,591,613	1,024,775,363	61,657,544				
1980	3,234,255,675	1,501,767,318	1,732,488,357	110,271,928				
1983	4,322,054,938	2,164,415,109	2,157,639,829	130,196,646				
1988	7,342,319,232	3,880,534,925	3,461,784,307	173,827,952				

4,671,138,618

5,284,472,730

292,375,730

tions as a group showed the largest gain—77.85 percent.

Financial Operations of Headquarters

Table 15 gives selected financial statement information from the 1993 financial statements of the General Conference and its organizations. The General Conference and the General Conference Corporation are shown on the first line. Although these two had a net worth of \$124 million, operating income was inadequate for the demand, producing a net operating loss for that year of about \$5.6 million. (Information

Table 9

Relation of Liabilities to Assets
World, 1915-1993

	Liabilities for
Year	Every \$100 in Assets
1915	45.30
1920	44.40
1930	28.10
1940	28.40
1950	23.00
1960	21.70
1970	36.70
1980	46.40
1983	50.10
1988	52.90
1993	46,90

for 1994 is available in the treasurer's report.)

Twenty-five other organizations associated closely with the General Conference are shown. Many experienced an operating loss, but the General Conference Retirement Fund reported a gain of \$98.5 million, and the 27 organizations as a group ended 1993 with a net operating gain of \$103.7 million.

The last few lines report the same 27 organizations grouped by lines of work.

Table 16 reports the same type of information for the world divisions and attached fields. Here the General Conference line gives the sum of all 27 GC organizations listed in Table 15.

None of the divisions experienced a net operating loss for 1993, and most show an acceptable liquidity ratio.

The bottom line, as we say, is simply this: our church, seen in its total world-

1993

9,955,611,348

wide ministry for humanity, is privileged to be the steward of \$5.2 billion its net worth overall in 1993.

A Final Word

Totals

The church has three great human resources—its people, its institutions, and its funds-but the greatest of these is its people. Jesus Christ came to redeem people. He will take them home with Him, leaving buildings and money behind. Until then, however, these resources are vital spiritual tools for soul-winning.

If the Lord grants us a little more time on this earth, we hope to see 3,000 being added to our number in a day-not just one day, but all the days that follow until He comes. We earnestly pray that our heavenly Father will choose to empower His people to greater witnessing so that His work might be cut short in righteousness (Rom. 9:28). Come, yes, come, Lord Jesus!

Table 10

		Assets by Division World, 1993, 1988		
Division	1993	1988	Increase (Decrease)	% Increase (Decrease)
General Conference	2,321,319,809	1,481,559,401	839,760,408	56.68
Africa-Indian Ocean	39,159,810	44,960,378	(5,800,568)	(12.90)
Eastern Africa	30,114,974	25,374,271	4,740,703	18.68
Euro-Africa	505,718,378	368,871,425	136,846,953	37.10
Euro-Asia	3,039,716		3,039,716	
Far Eastern	775,020,590	398,673,502	376,347,088	94.40
Inter-American	177,670,733	123,492,332	54,178,401	43.87
North American	4,898,265,100	3,923,567,793	974,697,307	24.84
South American	198,199,800	98,269,457	99,930,343	101.69
South Pacific	803,984,598	620,580,173	183,404,425	29.55
Southern Asia	23,442,660	27,276,089	(3,833,429)	(14.05)
Trans-European	145,303,009	210,551,216	(65,248,207)	(30.99)
Attached Fields	34,372,171	19,143,195	15,228,976	79.55

Table 11

7,342,319,232

2,613,292,116

9,955,611,348

Liabilities by Division World, 1993, 1988

				%
			Increase	Increase
Division	1993	1988	(Decrease)	(Decrease)
General Conference	856,733,125	533,243,166	323,489,959	60.66
Africa-Indian Ocean	9,511,451	11,024,351	(1,512,900)	(13.72)
Eastern Africa	9,966,004	9,077,089	888,915	9.79
Euro-Africa	158,456,161	119,896,970	38,559,191	32.16
Euro-Asia	1,294,479		1,294,479	
Far Eastern	148,977,795	92,743,365	56,234,430	60.63
Inter-American	57,309,427	43,687,780	13,621,647	31.18
North American	2,979,443,097	2,634,051,405	345,391,692	13.11
South American	65,469,323	27,901,038	37,568,285	134.65
South Pacific	322,561,285	296,130,800	26,430,485	8.93
Southern Asia	5,558,279	6,306,015	(747,736)	(11.86)
Trans-European	42,356,591	100,947,176	(58,590,585)	(58.04)
Attached Fields	13,501,601	5,525,770	7,975,831	144.34
Totals	4,671,138,618	3,880,534,925	790,603,693	20.37

(Continued on page 26.)

35.59

N A WINDOWLESS, AIRLESS room, 57 feet by 25 feet, a dozen men and women planned and created and sweated as they recorded the memories of the fifty-sixth General

Conference session. Their day began at 6:30 a.m. and ended around midnight, and its highlight came at 9:00 a.m. when they held in their hands the fruit of the previous day's labor—the GC

Bulletins of the session.

1. Staff meetings were held at 8:30 a.m. The team of Adventist Review editors and Review and Herald production personnel worked closely together.—JOEL D. SPRINGER/R&H



Human intelligence and electronic brains were concentrated in this room. Three Power

Macintosh 8100/100

computers handled file service, scanning, and design. A fiber-optic cable ran directly to the printer in Utrecht. The same tasks in F. D. Nichol's day would have required a team of 30-40 people and banks of equipment.

For the first time the *Bulletins* for the session were produced without any part of the process being done at the Review and Herald Publishing Association. The Utrecht printer provided 5,000 new copies each day for delegates and visitors. Then the negatives were sent by air to the United States, and the 40,000 print run for *Adventist Review* subscribers began at Hagerstown, Maryland.

part of Herald r pro- ates by air un for

Another team, coordinated by Larry Colburn, also worked day and night to supply us with the

Proceedings and Actions.

By William G. Johnsson

They recorded, transcribed,

and edited the work of every business meeting. Their day began at 8:30 a.m. and ended only when the work was done—in one case after 6:00 a.m. the following day.

We saw God work with us and for us at Utrecht. Every Bulletin seemed more than a minor miracle.

24 (1008)



3. Elsie Russell and Betty Brooks kept a log of every speaker and event in the main auditorium. —JOEL D. SPRINGER/R&H





2. Bryan Gray designed the Bulletins on a Power Macintosh 8100/100 computer.—MYRON WIOMER/AR



4. After tape recording the Proceedings of the business meetings in 15-minute segments, Mary Haloviak (left), Jeane Zachary, Elaine Robinson, and 10 other secretaries transcribed the tapes.

-JOEL D. SPRINGER-R&H

5. Sylvia Dennis (front, far right) coordinated the 10 secretaries who transcribed the 15-minute cassette tapes from the business sessions. Without air-conditioning in Jaarbeurs' offices, fans were essential to make work areas livable.—JOEL D. SPRINGER/R&H





6. Editing the Proceedings: The stacks of manuscripts consisting of the Proceedings of each business meeting were condensed so that the essence could be published in the daily Bulletins. Don Roth and Fred Thomas (left) are retired but came back to help coordinator Larry Colburn (not shown) do the massive editing job. "If 10 speeches are made on one point, we select the best one or two to print in the Bulletin," said Roth. Working with the Proceedings editors were James Cavil, copy editor for the Review and Herald, and Barbara Dickey, who made corrections in the final typed copy. -JOEL D.

REVIEW
The Adventist Review Parch Parce Pa

7. Mary Maxson (far left) and Steve Chavez (far right), assisted by volunteers, Celia Adams (second left), Carrie Luyster, and Kimberly Adams, sold Bulletins to visitors at the Adventist Review exhibit. Delegates received a free copy during the morning business meetings.—JOEL D. SPRINGER/B&H

		Net Worth by Division World, 1993, 1988		%
Division	1993	1988	Increase (Decrease)	Increase (Decrease)
Division				
General Conference	1,464,586,684	948,316,235	516,270,449	54.44
Africa-Indian Ocean	29,648,359	33,936,027	(4,287,668)	(12.63)
Eastern Africa	20,148,970	16,297,182	3,851,788	23.63
Euro-Africa	347,262,217	248,974,455	98,287,762	39.48
Euro-Asia	1,745,237		1,745,237	
Far Eastern	626,042,795	305,930,137	320,112,658	104.64
Inter-American	120,361,306	79,804,552	40,556,754	50.82
North American	1,918,822,003	1,289,516,388	629,305,615	48.80
South American	132,730,477	70,368,419	62,362,058	88.62
South Pacific	481,423,313	324,449,373	156,973,940	48.38
Southern Asia	17,884,381	20,970,074	(3,085,693)	(14.71)
Trans-European	102,946,418	109,604,040	(6,657,622)	(6.07)
Attached Fields	20,870,570	13,617,425	7,253,145	53.26
Totals	5,284,472,730	3,461,784,307	1,822,688,423	52.65

	Net Operating Results by Division						
Division	1993	World, 1993, 1988	Increase (Decrease)	% Increase (Decrease)			
Division	1773	1700	(Decrease)	(Decreuse)			
General Conference	103,701,440	86,420,455	17,280,985	20.00			
Africa-Indian Ocean	1,677,239	269,738	1,407,501	521.80			
Eastern Africa	5,220,849	483,688	4,737,161	979.38			
Euro-Africa	2,503,230	5,070,426	(2,567,196)	(50.63)			
Euro-Asia	278,205		278,205				
Far Eastern	26,519,043	18,925,993	7,593,050	40.12			
Inter-American	7,223,747	10,273,181	(3,049,434)	(29.68)			
North American	111,995,466	15,711,228	96,284,238	612.84			
South American	1,181,200	8,058,079	(6,876,879)	(85.34)			
South Pacific	24,497,410	19,883,137	4,614,273	23.21			
Southern Asia	1,768,036	1,702,374	65,662	3.86			
Trans-European	3,859,560	5,651,494	(1,791,934)	(31.71)			
Attached Fields	1,950,305	1,378,159	572,146	41.52			
	The state of the s						

173,827,952

118,547,778

292,375,730

		Net Worth by Lines of Work World, 1993, 1988		%	
Lines of Work	1993	1988	Increase (Decrease)	Increase (Decrease)	
Conferences	1,231,329,772	875,260,752	356,069,020	40.68	
Associations	1,237,445,033	799,681,777	437,763,256	54.74	
Adventist Book Centers	25,857,078	26,956,547	(1,099,469)	(4.08)	
Educational Institutions	948,722,875	675,371,900	273,350,975	40.47	
Health-Care Institutions	1,707,175,502	959,869,946	747,305,556	77.85	
Publishing Houses	85,124,109	72,926,806	12,197,303	16.73	
Other Organizations	48,818,361	51,716,579	(2,898,218)	(5.60)	
Totals	5,284,472,730	3,461,784,307	1,822,688,423	52.65	

Totals

68.20

Table 15

Data From Financial Statements General Conference and Its Organizations, 1993

	Total Assets	Total Liabilities	Net Worth or Fund Balances	Earned Operating Income	Operating Expenses	Net Operating Donations	Net Operating Gain (Loss)	Liquidity Ratio
By Organizations								
General Conference and Corporation	166,517,001	42,226,242	124,290,759	182,539,125	188.135,584		(5,596,459)	1.529
Eastern Asia Administrative Committee	1,793,218	150,220	1,642,998	173,778	1,123,487	1,131,536	181,827	2.596
General Conference Retirement Fund	814,988,140	11,853,959	803,134,181	185,716,928	87,155,727		98,561,201	63.469
Adventist Dev and Relief Agency	6,672,943	2,434,779	4,238,164	44,589,645	54,863,521	9,761,007	(512,869)	1.098
ASI	467,929	365,597	102,332	1,247,710	1,305,306		(57,596)	1.188
Gen Conf Risk Management Services	20,430,104	11,935,482	8,494,622	10,826,190	10,161,528		664,662	1.048
Gencon Agency, Inc.	708,089	245,500	462,589	290,613	262,076		28,537	2.826
Gencon Insurance Company of Vermont	73,429,635	62,198,869	11,230,766	12,168,417	18,036,906		(5,868,489)	0.846
Chan Shun International Foundation, Inc. Harris Foundation, Inc.	9,063,307 184,796	11,556	9,051,751 184,796	982,865	1,490,176		(507,311)	307.088
Andrews Broadcasting Corporation	329,590	10,886	318,704	50,119	279,231	224,092	(5,020)	4.381
Andrews University	68,530,843	17,679,159	50,851,684	46,100,824	57,830,197	11,478,248	(251,125)	0.304
Home Study International	1,949,732	1,123,966	825,766	1,410,341	1,528,473	168,150	50,018	0.374
Loma Linda University	269,681,755	54,299,842	215,381,913	95,868,513	103,573,578	12,321,721	4,616,656	0.551
Oakwood College	23,450,528	8,261,260	15,189,268	11,949,556	18,873,425	8,739,605	1,815,736	0.553
Loma Linda Community Hospital	23,526,874	22,206,940	1,319,934	21,566,711	23,505,549		(1,938,838)	0.309
Loma Linda University Medical Center	750,446,776	589,701,326	160,745,450	356,654,681	347,737,854		8,916,827	0.64
University Retirement Centers, Inc.	2,578,253	2,689,640	(111,387)	469,749	256,490		213,259	0.864
Christian Record Services, Inc.	2,400,839	2,186,952	213,887	4,230,722	4,657,760	193,500	(233,538)	0.036
Pacific Press Publishing Association	29,711,598	7,717,258	21,994,340	21,720,547	19,239,347	226,971	2,708,171	2.06
Review & Herald Publishing Association	30,494,511	11,291,266	19,203,245	21,572,523	20,301,543		1,270,980	0.584
Adventist World Radio-Asia	6,679,243	126,437	6,552,806	312,980	1,564,968	859,084	(392,904)	0.058
Adventist World Radio-Latin America	547,223	77,134	470,089	P. 2 2 1 2 2 2	2,500 141 00		Andrew N	0.201
SDA Radio, TV, and Film Center	16,585,709	7,921,709	8,664,000	4,050,422	24,525,441	20,534,830	59,811	0.178
International Temperance Association	130,034	2,803	127,231					46.391
Frankfurt Servicemen's Center	21,139	14,343	6,796	12,534	43,630	9,000	(22,096)	3.723
Totals	2,321,319,809	856,733,125	1,464,586,684	1,024,505,493	986,451,797	65,647,744	103,701,440	3.828
By Lines of Work								
Conferences	168,310,219	42,376,462	125,933,757	182,712,903	189,259,071	1,131,536	(5,414,632)	1.536
Associations	925,944,943	89,045,742	836,899,201	255,822,368	173,275,240	9,761,007	92,308,135	9.263
Education	363,942,448	81,375,113	282,567,335	155,379,353	182,084,904	32,931,816	6,226,265	0.517
Health Care	776,551,903	614,597,906	161,953,997	378,691,141	371,499,893		7,191,248	0.611
Publishing	62,606,948	21,195,476	41,411,472	47,523,792	44,198,650	420,471	3,745,613	1.107
Media Organizations	23,812,175	8,125,280	15,686,895	4,363,402	26,090,409	21,393,914	(333,093)	0.159
Temperance	130,034	2,803	127,231	4-724-22		Address Action	Zee-elecely	46.391
Servicemen's Centers	21,139	14,343	6,796	12,534	43,630	9,000	(22,096)	3.723
Totals	2,321,319,809	856,733,125	1,464,586,684	1,024,505,493	986,451,797	65,647,744	103,701,440	3.828

Table 16

				Table 16				
	Recapitulations of All Organizations World, 1993							
	Total Assets	Total Liabilities	Net Worth or Fund Balances	Earned Operating Income	Operating Expenses	Net Operating Donations	Net Operating Gain (Loss)	Liquidity Ratio
By Division								
General Conference	2,321,319,809	856,733,125	1,464,586,684	1,024,505,493	986,451,797	65,647,744	103,701,440	3.828
Africa-Indian Ocean	39,159,810	9,511,451	29,648,359	12,537,897	18,661,637	7,800,979	1,677,239	0.804
Eastern Africa	30,114,974	9,966,004	20,148,970	16,027,311	18,026,203	7,219,741	5,220,849	1.051
Euro-Africa	505,718,378	158,456,161	347,262,217	247,886,300	256,779,602	11,396,532	2,503,230	2.169
Euro-Asia	3,039,716	1,294,479	1,745,237	1,402,308	1,444,074	319,971	278,205	1.37
Far Eastern	775,020,590	148,977,795	626,042,795	570,629,701	566,893,427	22,782,769	26,519,043	1.508
Inter-American	177,670,733	57,309,427	120,361,306	177,461,103	177,848,120	7,610,764	7,223,747	1.7
North American	4,898,265,100	2,979,443,097	1,918,822,003	2,608,516,263	2,640,868,430	144,347,633	111,995,466	0.719
South American	198,199,800	65,469,323	132,730,477	93,146,380	102,173,902	10,208,722	1,181,200	0.876
South Pacific	803,984,598	322,561,285	481,423,313	255,538,936	246,829,709	15,788,183	24,497,410	1.166
Southern Asia	23,442,660	5,558,279	17,884,381	6,159,042	8,490,269	4,099,263	1,768,036	1.511
Trans-European	145,303,009	42,356,591	102,946,418	81,997,308	93,981,942	15,844,194	3,859,560	1.527
Attached Fields	34,372,171	13,501,601	20,870,570	23,812,395	27,543,004	5,680,914	1,950,305	1.46
Totals	9,955,611,348	4,671,138,618	5,284,472,730	5,119,620,437	5,145,992,116	318,747,409	292,375,730	1.381
By Lines of Work								
Conferences	1,853,939,910	622,610,138	1,231,329,772	1,197,249,632	1,274,921,257	122,602,047	44,930,422	1.755
Associations	1,713,395,349	475,950,316	1,237,445,033	387,242,090	289,480,953	13,438,132	111,199,269	2.649
Adventist Book Centers	48,977,798	23,120,720	25,857,078	86,362,362	90,098,827	4,500,387	763,922	0.487
Educational Institutions	1,198,008,605	249,285,730	948,722,875	589,849,568	707,858,763	127,775,501	9,766,306	0.676
Health-Care Institutions	4,884,029,218	3,176,853,716	1,707,175,502	2,608,830,567	2,513,199,703	22,409,222	118,040,086	0.684
Publishing Houses	135,422,460	50,298,351	85,124,109	103,777,625	100,550,887	1,844,007	5,070,745	0.79
Food Industries	86,458,227	62,074,746	24,383,481	136,211,400	133,820,281	8,000	2,399,119	0.247
Media Organizations	35,029,768	10,917,941	24,111,827	9,955,557	35,793,565	26,056,688	218,680	0.855
Temperance Societies	328,874	12,617	316,257	129,102	224,250	104,425	9,277	23.783
Servicemen's Centers	21,139	14,343	6,796	12,534	43,630	9,000	(22,096)	3.723
Totals	9,955,611,348	4,671,138,618	5,284,472,730	5,119,620,437	5,145,992,116	318,747,409	292,375,730	1.381

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GENERAL CONFERENCE

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Donald E. Robinson

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Gary B. Patterson
George W. Reid
Michael L. Ryan
Ralph S. Watts, Jr.

Archives and Statistics: William Cash (Appointed prior to the session)

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Associates:
Robert F. Cooke
Coenraad J. Haupt
Daniel E. Herzel
Philip (Bo) R. Just
Robyn W. Kajiura
Ellen C. Nixon
Richard L, Salsbery

Adventist Chaplaincy Ministries Director: Richard O. Stenbakken Associate: Martin W. Feldbush Children's Ministries Director: Virginia L. Smith

Communication Director: Rajmund Dabrowski

Education Director: Humberto M.
Rasi
Associates:
Enrique Becerra
John Fowler
Reo E. Ganson

Family Ministries Director: Ron M. Flowers

Associate: Karen M. Flowers

Health and Temperance Director:
Albert S. Whiting
Associates:
James M. Crawford
Thomas R. Neslund

Stoy E. Proctor

Ministerial Director: James A. Cress
Associates:
Willmore Eva

Joel Sarli
Walter L Pearson, Jr.

Public Affairs and Religious i

Public Affairs and Religious Liberty Director: John Graz Associate: Wintley Phipps

Publishing Director: Ronald E. Appenzeller
Associates:
Jose Luis Campos
David D. Woolley

Sabbath School and Personal Ministries

Director: James W. Zachrison Associate: Jonathan Kuntaraf

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