## WAGE SCALE

North American Division of the
GENERAL CONFERENCE OF SEVENTH-DAY ADVENTISTS

Effective July 1, 1966

## INTRODUCTION

In order that there may be an equitable basis for the remuneration of various classes of workers, a denominational wage scale has been adopted, which applies in principle in all the world. The philosphy of the wage scale is expressed in the following paragraphs:

A spirit of sacrifice and dedication should mark God's workers irrespecitve of the position or department they represent. The work of the church is a mission to which lives are dedicated, rather than a business or professional venture. Reasonable comfort, modesty, and good taste will distinguish Christian workers. It is, however, recognized that varying conditions affect different aspects of the work in different ways, and some facets of the work are more directly affected by economic factors outside of the church than are others, and by the differing economies of different areas of the country.

The church cannot fully compensate a dedicated ministry on a basis of reflecting adequately in dollars its talents, accomplishments, and contributions, but it does provide such ministry with a modest living wage in token recognition of responsibilities borne, preparation, professional certification or licensure, previous experience, and years of service.

It is further recognized that this very philosophy of remuneration calls for an adequate consideration of the element of individual need, unrelated to preparation, professional accomplishments, experience, responsibilities borne, or years of srvice.
This wage scale should be strictly achered to, and no special appropriations of any kind should be made, except in cases of emergency as provided in the Geneval Conference Working Policy.

The following principles are incorporated in the wage scale for the North American Division and are to be implemented in its operation:
a. The wage scale for the North American Division incorporates basic salary rates for various categories of service with recognition of the responsibility inherent in each position or category.
b. A spread between minimum and maximum rates in the various categories of from twenty-five per cent in the lowest rates to ten per cent in the highest rates has been incorporated in the wage scale. In setting rates of salary within this spread, employing organizations should take into consideration the following factors with respect to each worker:
i. Preparation, education, and dedication
ii. Previous experience, and achievement
iii. Years of service
c. Because the differences in the financial responsibilities between single workers and those who are heads of families are recognized, a compensating factor of twenty-eight per cent has been added to the wage scale for single workers in determining the rates for heads of families.
d. "Head of family" is defined to mean a worker with one or more dependents who are members of the immediate family. Dependents who are members of the immediate family are defined as wife or husband, and/or unmarried dependent children not in regular employment.
$e$. In a case where a worker who, being head of a family, is left alone by the death of a spouse, the survivor may be continued at the "head of family" rate.
$f$. At the discretion of the institutional governing boards, the various factors determining the total salary and allowances may be paid in a uniform package rather than applied separately, provided the component parts making up the total figure are readily identifiable.

## Allowances

Workers away from home on authorized travel may report the following:

Cost of hotel and/or motel accommodation.
Fixed travel allowance of $\$ 5.00$ daily, except where a worker is fully entertained the daily allowance is $\$ 1.50$.

When missionary families are on authorized trips the daily travel allowance for husband and wife when traveling together is $\$ 7.00$, for accompanying children $\$ 1.25$, and for children traveling alone $\$ 3.00$.

The General Conference Working Policy also makes provision under certain circumstances for rent subsidies, medical and dental and optical expense allowances, automobile expense, etc.

| GENERAL CONFERENCE |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Single W orkers <br> Min. Max. |  | Heads of Families Men. Max. |  |
| President |  |  |  | \$107.25 |
| General Vice-President 104.75 |  |  |  |  |
| Vice-President, North American <br> Division |  |  |  |  |
| Secretary |  |  |  | 104.75 |
| Associate Secretary | \$72.25 | \$80.25 | \$92.25 | 102.50 |
| Treasurer |  |  |  | 104.75 |
| Undertreasuren |  |  |  | 103.50 |
| Assistane Treasurer | 72.25 | S0.25 | 92.25 | 102.50 |
| Field Secretary | 72.25 | 80.25 | 92.25 | 102.50 |
| Auditor | 72.25 | 80.25 | 92.25 | 102.50 |
| Associate Auditor | 71.00 | 78.75 | 90.00 | 100.75 |
| Department Secretary | 72.25 | 80.25 | 92.25 | 102.50 |
| Associate Department Secretary | 71.00 | 78.75 | 90.00 | 100.75 |
| Assistant Department Secretary | 65.00 | 75.50 | 83.25 | 96.50 |
| Statistical Secretary | 71.00 | 78.75 | 90.00 | 100.75 |
| Personnel Director | 67.75 | 77.00 | 86.75 | 98.50 |
| Cashier | 63.00 | 74.25 | 81.25 | 95.00 |
| Assistant Cashier | 61.25 | 72.75 | 78.25 | 93.00 |
| Chief Accountant | 63.00 | 74.25 | 81.25 | 95.00 |
| Accountant | 61.25 | 72.75 | 78.25 | 93.00 |
| Librarian | 61.75 | 73.25 | 79.75 | 93.75 |
| Administrative Office Secretary | 58.50 | 71.00 | 75.25 | 91.00 |
| Sccretary | 55.00 | 68.75 | 70.50 | 87.75 |
| Receptionist | 53.50 | 67.50 | 68.75 | 86.25 |
| Stenographer | 49.00 | 64.25 | 62.75 | 82.00 |
| Switchboard Operator | 53.50 | 67.50 | 68.75 | 86.25 |
| Assistant Switchboard Operator | 51.75 | 66.25 | 66.25 | 85.00 |
| Chief Mail Room Clerk | 53.50 | 67.50 | 68.75 | 86.25 |
| Mail Room Clerk | 51.75 | 66.25 | 66.25 | 85.00 |
| Shipping Clerk | 51.75 | 66.25 | 66.25 | 85.00 |
| Chauffeur | 53.50 | 67.50 | 68.75 | 86.25 |
| Insurance Service |  |  |  |  |
| Manager | 72.25 | 80.25 | 92.25 | 102.50 |
| Branch Manager | 67.75 | 77.00 | 86.75 | 98.50 |

Insurance Service (cont'd)
Assistant Manager
Underwriter
Technical Engineer
Chief Accountant
Accountant
Secretary (with agent's license)
Secretary
Stenographer

## Esda Sales and Service

General Manager
Manager
Treasurer
Cashier
Assistant Cashier
Accountant
Secretary
Stenographer
Department Head
Export
Automobiles
Special Order
Shipping
Salesroom
Service Station
Sales Clerk
Crater and Packer
Shipping Clerk
Service Station Assistant
Custodial Service
Manager
Assistant Manager
Cabinet Maker
Electrician
Painter
Plumber
Janitor
Night Watchman
Single Workers
Min. Max.

| 63.00 | 74.25 | 81.25 | 95.00 |
| :--- | :--- | :--- | :--- |
| 63.00 | 74.25 | 81.25 | 95.00 |
| 63.00 | 74.25 | 81.25 | 95.00 |
| 63.00 | 74.25 | 81.25 | 95.00 |
| 61.25 | 72.75 | 78.25 | 93.00 |
| 56.50 | 69.75 | 72.25 | 89.00 |
| 55.00 | 68.75 | 70.50 | 87.75 |
| 49.00 | 64.25 | 62.75 | 82.00 |


| 67.75 | 77.00 | 86.75 | 98.50 |
| :--- | :--- | :--- | :--- |
| 66.50 | 76.25 | 85.00 | 97.50 |
| 63.00 | 74.25 | 81.25 | 95.00 |
| 59.75 | 71.75 | 76.75 | 92.00 |
| 58.50 | 71.00 | 75.25 | 91.00 |
| 58.50 | 71.00 | 75.25 | 91.00 |
| 55.00 | 68.75 | 70.50 | 87.75 |
| 49.00 | 64.25 | 62.75 | 82.00 |
|  |  |  |  |
| 56.75 | 70.00 | 73.00 | 89.25 |
| 56.75 | 70.00 | 73.00 | 89.25 |
| 56.75 | 70.00 | 73.00 | 89.25 |
| 56.75 | 70.00 | 73.00 | 89.25 |
| 56.75 | 70.00 | 73.00 | 89.25 |
| 56.75 | 70.00 | 73.00 | 89.25 |
| 53.50 | 67.50 | 68.75 | 86.25 |
| 53.50 | 67.50 | 68.75 | 86.25 |
| 51.75 | 66.25 | 66.25 | 85.00 |
| 51.75 | 66.25 | 66.25 | 85.00 |


| 61.75 | 73.25 | 79.75 | 93.75 |
| :--- | :--- | :--- | :--- |
| 59.75 | 71.75 | 76.75 | 92.00 |
| 56.75 | 70.00 | 73.00 | 89.25 |
| 56.75 | 70.00 | 73.00 | 89.25 |
| 56.75 | 70.00 | 73.00 | 89.25 |
| 56.75 | 70.00 | 73.00 | 89.25 |
| 51.75 | 66.25 | 66.25 | 85.00 |
| 51.75 | 66.25 | 66.25 | 85.00 |

Heads of Families Min. Max.
$81.25 \quad 95.00$
$81.25 \quad 95.00$
$81.25 \quad 95.00$
$81.25 \quad 95.00$
$78.25 \quad 93.00$
$72.25 \quad 89.00$
$62.75 \quad 82.00$
86.7598 .50
$85.00 \quad 97.50$
$81.25 \quad 95.00$
76.7592 .00
$75.25 \quad 91.00$
$70.50 \quad 87.75$
$62.75 \quad 82.00$
$73.00 \quad 89.25$
$73.00 \quad 89.25$
$73.00 \quad 89.25$
$73.00 \quad 89.25$
$73.00 \quad 89.25$
$68.75 \quad 86.25$
68.7586 .25
$66.25 \quad 85.00$
85.00
$79.75 \quad 93.75$
76.7592 .00
$73.00 \quad 89.25$
$73.00 \quad 89.25$
$73.00 \quad 89.25$
66.2585 .00

|  | Siugle Wrkers |  | Headi of Families |  |
| :--- | :--- | :--- | :--- | :--- |
| Print Shop | Min. | Max. | Min. | Max. |
| Manager | 63.00 | 74.25 | 81.25 | 95.00 |
| Assistane Manager | 59.75 | 71.75 | 76.75 | 92.00 |
| Pressman | 56.75 | 70.00 | 73.00 | 89.25 |
| Typeserter | 56.75 | 70.00 | 73.00 | 89.25 |
| Mimeograph Operator | 53.50 | 67.50 | 68.75 | 86.25 |
| Cicrk | 51.75 | 66.25 | 66.25 | 85.00 |
| Transportation Service |  |  |  |  |
| Transportation Agent | 65.00 | 75.50 | 83.25 | 96.50 |
| Assistant Transportation Agent | 61.75 | 73.25 | 79.75 | 93.75 |
| Warehouse Foreman | 56.75 | 70.00 | 73.00 | 89.25 |
| Crater and Packer | 53.50 | 67.50 | 68.75 | 86.25 |
| Secretary | 55.00 | 68.75 | 70.50 | 87.75 |
| Srenographer | 49.00 | 64.25 | 62.75 | 82.00 |
| Welfare Service Processing Centers |  |  |  |  |
| Manager | 65.00 | 75.50 | 83.25 | 96.50 |
| Packer and Bailer | 53.50 | 67.50 | 68.75 | 86.25 |
| Secretary | 55.00 | 68.75 | 70.50 | 87.75 |
| Stenographer | 49.00 | 64.25 | 62.75 | 82.00 |

## UNION CONFERENCES

| President | 72.25 | 80.25 | 92.25 | 102.50 |
| :--- | :--- | :--- | :--- | :--- |
| Secretary-Treasurer | 67.75 | 77.00 | 86.75 | 98.50 |
| Assistant Treasurer | 64.50 | 74.75 | 81.75 | 95.50 |
| Auditor | 66.50 | 76.25 | 85.00 | 97.50 |
| Associate Auditor | 65.00 | 75.50 | 83.25 | 96.50 |
| Assistant Auditor | 63.00 | 74.25 | 81.25 | 95.00 |
| Department Secretary | 66.50 | 76.25 | 85.00 | 97.50 |
| Associate Department Secretary | 65.00 | 75.50 | 83.25 | 96.50 |
| Assistant Department Secretary | 63.00 | 74.25 | 81.25 | 95.00 |
| Elementary School Supervisor | 64.50 | 74.75 | 81.75 | 95.50 |
| Ordained Minister | 61.75 | 73.25 | 79.75 | 93.75 |
| Cashier | 59.75 | 71.75 | 76.75 | 92.00 |
| Assistant Cashier | 58.50 | 71.00 | 75.25 | 91.00 |
| Accountant | 58.50 | 71.00 | 75.25 | 91.00 |
| Editorial Secretary | 55.00 | 68.75 | 70.50 | 87.75 |
| Administrative Office Secretary | 56.75 | 70.00 | 73.00 | 89.25 |
| Secretary | 55.00 | 68.75 | 70.50 | 87.75 |


| Union Conferences (cont'd) | Single W orkers |  | Heads of Families |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Min. | Max. | Min. | Max. |
| Receptionist | 49.00 | 64.25 | 62.75 | 82.00 |
| Stenographer | 49.00 | 64.25 | 62.75 | 82.00 |
| Custodian | 58.50 | 71.00 | 75.25 | 91.00 |
| Home Health Education Service |  |  |  |  |
| Manager | 64.50 | 74.75 | 81.75 | 95.50 |
| Treasurer | 63.00 | 74.25 | 81.25 | 95.00 |
| Assistant Treasurer | 60.25 | 72.25 | 77.00 | 92.25 |
| Chief Accountant (in charge of automated equipment and programing) | 60.25 | 72.25 | 77.00 | 92.25 |
| Cashier | 59.75 | 71.75 | 76.75 | 92.00 |
| Credit Manager | 59.75 | 71.75 | 76.75 | 92.00 |
| Accountant | 58.50 | 71.00 | 75.25 | 91.00 |
| Secretary | 55.00 | 68.75 | 70.50 | 87.75 |
| Clerk | 49.00 | 64.25 | 62.75 | 82.00 |
| Receptionist | 49.00 | 64.25 | 62.75 | 82.00 |
| Custodian | 58.50 | 71.00 | 75.25 | 91.00 |
| LOCAL CONFERENCES |  |  |  |  |
| President | 67.75 | 77.00 | 86.75 | 98.50 |
| Secretary-Treasurer | 63.00 | 74.25 | 81.25 | 95.00 |
| Assistant Secretary-Treasurer | 60.25 | 72.25 | 77.00 | 92.25 |
| Department Secretary | 61.75 | 73.25 | 79.75 | 93.75 |
| Associate Department Secretary | 60.25 | 72.25 | 77.00 | 92.25 |
| Assistant Department Secretary | 58.75 | 71.25 | 75.50 | 91.25 |
| Elementary School Supervisor | 58.75 | 71.25 | 75.50 | 91.25 |
| Book and Bible House Manager | 61.75 | 73.25 | 79.75 | 93.75 |
| Asst. Book and Bible House Mgr. | 58.75 | 71.25 | 75.50 | 91.25 |
| Association Manager and/or Secretary-Treasurer | 61.75 | 73.25 | 79.75 | 93.75 |
| Ordained Minister | 61.75 | 73.25 | 79.75 | 93.75 |
| Licensed Minister | 53.50 | 67.50 | 68.75 | 86.25 |
| Ministerial Intern-1st Year (Student) |  | 43.50 |  | 55.25 |
| -2nd Year (Student) |  | 43.50 |  | 55.25 |
| $\begin{aligned} & \text { - 2nd Year } \\ & \text {-3rd Year } \end{aligned}$ |  | 58.25 |  | 74.25 |
|  |  | 62.25 |  | 79.75 |
| Bible Instructor Intern-1st Year | 55.00 | 68.75 | 70.50 | 87.75 |
|  |  | 49.75 |  | 64.00 |
| -2nd Yea |  | 53.00 |  | 67.75 |


|  | Single Workers |  | Heads of Families |  |
| :--- | :---: | :---: | :---: | :---: |
| Local Conferences (cont'd) | Min. | Max. | Min. | Max. |
| Cashier | 56.75 | 70.00 | 73.00 | 89.25 |
| Assistant Cashier | 55.00 | 68.75 | 70.50 | 87.75 |
| Accountant | 55.00 | 68.75 | 70.50 | 87.75 |
| Administrative Office Secretary | 56.75 | 70.00 | 73.00 | 89.25 |
| Secretary | 55.00 | 68.75 | 70.50 | 87.75 |
| Receptionist | 49.00 | 64.25 | 62.75 | 82.00 |
| Stenographer | 49.00 | 64.25 | 62.75 | 82.00 |
| Custodian | 58.50 | 71.00 | 75.25 | 91.00 |

## EDUGATIONAL INSTITUTIONS

## U/niversities

| President | 72.25 | 80.25 | 92.25 | 102.50 |
| :--- | :--- | :--- | :--- | :--- |
| Vice-President |  |  |  |  |
| $\quad$ Academic Affairs | 71.75 | 79.75 | 92.00 | 102.00 |
| Tinancial Affairs | 71.75 | 79.75 | 92.00 | 102.00 |
| Development | 71.75 | 79.75 | 92.00 | 102.00 |
| $\quad$ Corporation | 67.75 | 77.00 | 92.00 | 102.00 |
| Assistant to Vice-President | 67.75 | 77.00 | 86.75 | 98.50 |
| Controller | 66.50 | 76.25 | 85.00 | 98.50 |
| Treasuret | 61.75 | 73.25 | 79.75 | 93.75 |
| Assistant Treasurer | 61.75 | 73.25 | 79.75 | 93.75 |
| Cashier | 61.75 | 73.25 | 79.75 | 93.75 |
| Chief Accountant | 61.25 | 72.75 | 78.25 | 93.00 |
| Accountant | 71.25 | 79.25 | 91.25 | 101.25 |
| Dean of Schools | 69.75 | 78.00 | 88.25 | 99.50 |
| Dean of Students | 66.50 | 76.25 | 85.00 | 97.50 |
| Registrar | 65.00 | 75.50 | 83.25 | 96.50 |
| Associate Registrar | 64.50 | 74.75 | 81.75 | 95.50 |

University Medical Center

| $\quad$ Administrator | 71.50 | 79.50 | 91.50 | 101.50 |
| :--- | :--- | :--- | :--- | :--- |
| Campus Business Administrator | 67.75 | 77.00 | 86.75 | 98.50 |
| Assistant Campus Business Admin. | 66.00 | 75.75 | 84.50 | 97.00 |
| Secretary of Corporation Board | 66.50 | 76.25 | 85.00 | 97.50 |
| Treasurer of Corporation | 66.50 | 76.25 | 85.00 | 97.50 |
| Internal Auditor | 66.50 | 76.25 | 85.00 | 97.50 |
| Administrative Office Secretary | 56.75 | 70.00 | 73.00 | 89.25 |
| Secretary | 55.00 | 68.75 | 70.50 | 87.75 |

Universities (cont'd)
Receptionist
Stenographer
Switchboard Operator

## Graduate School and Theological Seminary

Professor and Chairman of Dept.
Professor
Associate Professor
Assistant Professor
Instructor
Librarian
Associate Librarian Assistant Librarian

## Senior Colleges

President
Dean of Academic Affairs
Dean of Student Affairs
Business Manager
Assistant Business Manager
Director of College Relations and Development
Treasurer
Assistant Treasurer
Cashier
Accountant
Head of Major Industrial Dept.
Industrial Head
Registrar
Associate Registrar
Assistant Registrar
Residence Hall Dean
Associate Residence Hall Dean
Assistant Residence Hall Dean
Director of Food Service
Assistant Director of Food Service
Director of Health Service
Professor and Chairman of Dept.

Single W orkers M/u. Max.
$49.00 \quad 64.25$
$49.00 \quad 64.25$
$49.00 \quad 64.25$

Heads of Families
Min. Max.
$62.75 \quad 82.00$
$62.75 \quad 82.00$
$62.75 \quad 82.00$

| 69.50 | 77.75 | 88.00 | 99.25 |
| :--- | :--- | :--- | :--- |
| 67.50 | 76.75 | 86.50 | 98.25 |
| 65.00 | 75.50 | 83.25 | 96.50 |
| 63.50 | 74.50 | 81.50 | 95.25 |
| 60.25 | 72.25 | 77.00 | 92.25 |
| 63.50 | 74.50 | 81.50 | 95.25 |
| 61.75 | 73.25 | 79.75 | 93.75 |
| 60.25 | 72.25 | 77.00 | 92.25 |


| 71.50 | 79.50 | 91.50 | 101.50 |
| :--- | :--- | :--- | ---: |
| 67.75 | 77.00 | 86.75 | 98.50 |
| 67.75 | 77.00 | 86.75 | 98.50 |
| 67.75 | 77.00 | 86.75 | 98.50 |
| 63.50 | 74.50 | 81.50 | 95.25 |
|  |  |  |  |
| 66.50 | 76.25 | 85.00 | 97.50 |
| 61.75 | 73.25 | 79.75 | 93.75 |
| 61.25 | 72.75 | 78.25 | 93.00 |
| 61.25 | 72.75 | 78.25 | 93.00 |
| 61.25 | 72.75 | 78.25 | 93.00 |
| 66.50 | 76.25 | 85.00 | 97.50 |
| 61.75 | 73.25 | 79.75 | 93.75 |
| 61.75 | 73.25 | 79.75 | 93.75 |
| 60.25 | 72.25 | 77.00 | 92.25 |
| 58.50 | 71.00 | 75.25 | 91.00 |
| 61.75 | 73.25 | 79.75 | 93.75 |
| 60.25 | 72.25 | 77.00 | 92.25 |
| 58.50 | 71.00 | 75.25 | 91.00 |
| 61.75 | 73.25 | 79.75 | 93.75 |
| 58.50 | 71.00 | 75.25 | 91.00 |
| 61.75 | 73.25 | 79.75 | 93.75 |
| 66.50 | 76.25 | 85.00 | 97.50 |

Senior Colleges (cont'd)
Professor
Associate Professor*
Assistant Professor*
Instructor
Libratian
Associate Librarian
Assistant Librarian
Administrative Office Secretary
Secretary
Receptionist
Stenographer
Switchboard Operator
Head Custodian

## Junior Colleges

| President | 66.50 | 76.25 | 85.00 | 97.50 |
| :--- | :--- | :--- | :--- | :--- |
| Business Manager | 63.00 | 74.25 | 81.25 | 95.00 |
| Assistant Business Manager | 58.50 | 71.00 | 75.25 | 91.00 |
| Treasurer | 58.50 | 71.00 | 75.25 | 91.00 |
| Cashier | 55.50 | 69.25 | 71.75 | 88.25 |
| Accountant | 55.50 | 69.25 | 71.75 | 88.25 |
| Registrar | 58.50 | 71.00 | 75.25 | 91.00 |
| Residence Hall Dean | 58.50 | 71.00 | 75.25 | 91.00 |
| Director of Food Service | 58.50 | 71.00 | 75.25 | 91.00 |
| Director of Health Service | 58.50 | 71.00 | 75.25 | 91.00 |
| Professor and Chairman of Dept. | 61.75 | 73.25 | 79.75 | 93.75 |
| Professor | 61.25 | 72.75 | 78.25 | 93.00 |
| Associate Professor | 59.75 | 71.75 | 76.75 | 92.00 |
| Assistant Professor | 58.75 | 71.25 | 75.50 | 91.25 |
| Instructor | 58.50 | 71.00 | 75.25 | 91.00 |
| Industrial Head | 61.75 | 73.25 | 79.75 | 93.75 |
| Librarian | 58.50 | 71.00 | 75.25 | 91.00 |
| Secretary | 55.00 | 68.75 | 70.50 | 87.75 |
| Stenographer | 49.00 | 64.25 | 62.75 | 82.00 |
| Switchboard Operator | 49.00 | 64.25 | 62.75 | 82.00 |
| Head Custodian | 58.50 | 71.00 | 75.25 | 91.00 |


| Secondary Schools* | Single W orkers Min. Max, |  | Heads of Fumilies Min. Max. |  |
| :---: | :---: | :---: | :---: | :---: |
| Principal | 61.75 | 73.25 | 79.75 | 93.75 |
| Business Manager | 58.75 | 71.25 | 75.50 | 91.25 |
| Assistant Business Manager | 56.25 | 69.50 | 72.00 | 88.75 |
| Treasurer | 56.25 | 69.50 | 72.00 | 88.75 |
| Cashier | 53.50 | 67.50 | 68.75 | 86.25 |
| Accountant | 55.50 | 69.25 | 71.75 | 88.25 |
| Guidance Director | 58.50 | 71.00 | 75.25 | 91.00 |
| Registrar | 58.50 | 71.00 | 75.25 | 91.00 |
| Teacher | 58.50 | 71.00 | 75.25 | 91.00 |
| Librarian | 58.50 | 71.00 | 75.25 | 91.00 |
| Residence Hall Dean | 58.50 | 71.00 | 75.25 | 91.00 |
| Director of Food Service | 58.50 | 71.00 | 75.25 | 91.00 |
| Director of Health Service | 58.50 | 71.00 | 75.25 | 91.00 |
| Industrial Head | 58.50 | 71.00 | 75.25 | 91.00 |
| Secretary | 55.00 | 68.75 | 70.50 | 87.75 |
| Stenographer | 49.00 | 64.25 | 62.75 | 82.00 |
| Intermediate and Elementary Schools* |  |  |  |  |
| Principal-Major Schools * * | 59.75 | 71.75 | 76.75 | 92.00 |
| Principal | 58.50 | 71.00 | 75.25 | 91.00 |
| Teacher *** | 58.50 | 71.00 | 75.25 | 91.00 |
| Home Study Institute |  |  |  |  |
| President | 71.00 | 78.75 | 90.00 | 100.75 |
| Treasurer | 60.25 | 72.25 | 77.00 | 92.25 |
| Accountant | 55.50 | 69.25 | 71.75 | 88.25 |
| Registrar | 60.25 | 72.25 | 77.00 | 92.25 |
| Editor of Courses of Study | 61.75 | 73.25 | 79.75 | 93.75 |
| Examination Supervisor | 58.50 | 71.00 | 75.25 | 91.00 |
| Secretary | 55.00 | 68.75 | 70.50 | 87.75 |
| Stenographer | 49.00 | 64.25 | 62.75 | 82.00 |
| Mimeograph Operator | 49.00 | 64.25 | 62.75 | 82.00 |
| Clerk | 46.50 | 62.00 | 59.75 | 79.50 |
| Custodian | 49.50 | 65.00 | 64.50 | 83.00 |

[^0]
## PUBLISHING HOUSES

|  | Single <br> Min. Workers |  |
| :--- | :---: | :---: | :---: | ---: |
| Max. |  |  |$\quad$| Heads of |
| :---: |
| Min. |


|  | Single Workers |  | Heads of Families |  |
| :--- | :--- | :--- | :--- | :--- |
| Publishing Houses (cont'd) | Min. | Max. | Min. | Max. |
| Administrative Office Secretary | 56.75 | 70.00 | 73.00 | 89.25 |
| Secrerary | 55.00 | 68.75 | 70.50 | 87.75 |
| Receptionist | 49.00 | 64.25 | 62.75 | 82.00 |
| Stenographer | 49.00 | 64.25 | 62.75 | 82.00 |
| Switchboard Operator | 49.00 | 64.25 | 62.75 | 82.00 |

## CHRISTIAN RECORD BRAILLE FOUNDATION

| General Manager | 69.75 | 78.00 | 88.25 | 99.50 |
| :--- | :--- | :--- | :--- | :--- |
| Assistant General Manager | 66.00 | 75.75 | 84.50 | 97.00 |
| Treusurer | 66.00 | 75.75 | 84.50 | 97.00 |
| Cashier | 58.50 | 71.00 | 75.25 | 91.00 |
| Accountant | 57.00 | 70.25 | 73.50 | 90.00 |
| Editor | 66.00 | 75.75 | 84.50 | 97.00 |
| Director of Foreign Language Service | 66.00 | 75.75 | 84.50 | 97.00 |
| Assistant Editor | 63.50 | 74.50 | 81.50 | 95.25 |
| General Director of Field Service | 66.00 | 75.75 | 84.50 | 97.00 |
| District Representative * Teacher | 63.50 | 74.50 | 81.50 | 95.25 |
| Bible School Ten | 61.25 | 72.75 | 78.25 | 93.00 |
| Factory Superintendent | 66.00 | 75.75 | 84.50 | 97.00 |
| Foreman | 61.75 | 73.25 | 79.75 | 93.75 |
| Librarian | 60.25 | 72.25 | 77.00 | 92.25 |
| Assistant Librarian | 57.00 | 70.25 | 73.50 | 90.00 |
| Head Proofreader | 60.25 | 72.25 | 77.00 | 92.25 |
| Proofreader | 56.50 | 69.75 | 72.25 | 89.00 |
| Steren-type Operator | 56.50 | 69.75 | 72.25 | 89.00 |
| Factory Worker | 55.00 | 68.75 | 70.50 | 87.75 |
| Administrative Office Secretary | 56.75 | 70.00 | 73.00 | 89.25 |
| Secretary | 55.00 | 68.75 | 70.50 | 87.75 |
| Receptionist | 49.00 | 64.25 | 62.75 | 82.00 |
| Stenographer | 49.00 | 64.25 | 62.75 | 82.00 |
| Switchboard Operator | 49.00 | 64.25 | 62.75 | 82.00 |
| Custodian | 58.50 | 71.00 | 75.25 | 91.00 |

## FAITH FOR TODAY

| Program Director and Speaker <br> Assistant Director of Film Pro- <br> duction | 69.75 | 78.00 | 88.25 | 99.50 |
| :--- | :--- | :--- | :--- | :--- |

[^1]| Faith for Today (cont'd) | Single IV orkers |  | Heads of Families |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Min. | Max, | Min. | Max. |
| Business Manager | 67.75 | 77.00 | 86.75 | 98,50 |
| Treasurer and/or |  |  |  |  |
| Assistant Business Manager | 66.00 | 75.75 | 84.50 | 97.00 |
| Assistant Treasurer | 62.75 | 74.00 | 80.25 | 94.25 |
| Cashier | 58.50 | 71.00 | 75.25 | 91.00 |
| Accountant | 57.00 | 70.25 | 73.50 | 90.00 |
| Public Relations Director | 63.50 | 74.50 | 81.50 | 95.25 |
| Asst. Public Relations Director | 61.25 | 72.75 | 78.25 | 93.00 |
| Editor of Publications | 66.00 | 75.75 | 84.50 | 97.00 |
| Stations Relations Director | 63.50 | 74.50 | 81.50 | 95.25 |
| Director of Bible School | 63.50 | 74.50 | 81.50 | 95.25 |
| Bible School Pastor | 63.50 | 74.50 | 81.50 | 95.25 |
| Bible School Teacher | 61.25 | 72.75 | 78.25 | 93.00 |
| Quartet Personnel | 63.50 | 74.50 | 81.50 | 95.25 |
| Music Arranger | 63.50 | 74.50 | 81.50 | 95.25 |
| Organist or Pianist | 63.50 | 74.50 | 81.50 | 95.25 |
| Sound Engineer | 63.50 | 74.50 | 81.50 | 95.25 |
| Administrative Office Secretary | 56.75 | 70.00 | 73.00 | 89.25 |
| Secretary | 55.00 | 68.75 | 70.50 | 87.75 |
| Receptionist | 49.00 | 64.25 | 62.75 | 82.00 |
| Stenographer | 49.00 | 64.25 | 62.75 | 82.00 |
| Switchboard Operator | 49.00 | 64.25 | 62.75 | 82.00 |
| Custodian | 58.50 | 71.00 | 75.25 | 91.00 |
| Print Shop |  |  |  |  |
| Manager | 63.00 | 74.25 | 81.25 | 95.00 |
| Assistant Manager | 59.75 | 71.75 | 76.75 | 92.00 |
| Art Director | 61.75 | 73.25 | 79.75 | 93.75 |
| Pressman | 56.75 | 70.00 | 73.00 | 89.25 |
| Typesetter | 56.75 | 70.00 | 73.00 | 89.25 |
| Factory Worker | 55.00 | 68.75 | 70.50 | 87.75 |
|  |  |  |  | \$2.19 |
| Clerk | 51.75 | 66.25 | 66.25 | 85.00 |
| VOICE OF PROPHECY |  |  |  |  |
| Program Director and Speaker | 69.75 | 78.00 | 88.25 | 99.50 |
| Assistant | 63.50 | 74.50 | 81.50 | 95.25 |
| Business Manager | 67.75 | 77.00 | 86.75 | 98.50 |
| Treasurer and/or |  |  |  |  |
| Assistant Business Manager | 66.00 | 75.75 | 84.50 | 97.00 |


|  | Single Workers |  | Heads of Families |  |
| :---: | :---: | :---: | :---: | :---: |
| Voice of Prophecy (cont'd) | Min. | Max. | Min. | Max. |
| Assistant Treasurer | 62.75 | 74.00 | 80.25 | 94.25 |
| Cashier | 58.50 | 71.00 | 75.25 | 91.00 |
| Accountant | 57.00 | 70.25 | 73.50 | 90.00 |
| Public Relations Director | 63.50 | 74.50 | 81.50 | 95.25 |
| Asst. Public Relations Director | 61.25 | 72.75 | 78.25 | 93.00 |
| Editor of Publications | 66.00 | 75.75 | 84.50 | 97.00 |
| Stations Relations Director | 63.50 | 74.50 | 81.50 | 95.25 |
| Director of Bible School | 63.50 | 74.50 | 81.50 | 95.25 |
| Bible School Pastor | 63.50 | 74.50 | 81.50 | 95.25 |
| Bible School Teacher | 61.25 | 72.75 | 78.25 | 93.00 |
| Quartet Personnel | 63.50 | 74.50 | 81.50 | 95.25 |
| Music Arranger | 63.50 | 74.50 | 81.50 | 95.25 |
| Organist or Pianist | 63.50 | 74.50 | 81.50 | 95.25 |
| Sound Engineer | 63.50 | 74.50 | 81.50 | 95.25 |
| Administrative Office Secretary | 56.75 | 70.00 | 73.00 | 89.25 |
| Secretary | 55.00 | 68.75 | 70.50 | 87.75 |
| Receptionist | 49.00 | 64.25 | 62.75 | 82.00 |
| Stenographer | 49.00 | 64.25 | 62.75 | 82.00 |
| Switchboard Operator | 49.00 | 64.25 | 62.75 | 82.00 |
| Custodian | 58.50 | 71.00 | 75.25 | 91.00 |
| Print Shop |  |  |  |  |
| Manager | 63.00 | 74.25 | 81.25 | 95.00 |
| Assistant Manager | 59.75 | 71.75 | 76.75 | 92.00 |
| Pressman | 56.75 | 70.00 | 73.00 | 89.25 |
| Typesetter | 56.75 | 70.00 | 73.00 | 89.25 |
| Factory Worker | 55.00 | 68.75 | 70.50 | 87.75 |
|  | or per hour \$2.19 |  |  |  |
| Clerk | 51.75 | 66.25 | 66.25 | 85.00 |

## MEDICAL INSTITUTIONS

Sanitariums and Hospitals

| Administrator* | 71.50 | 79.50 | 91.50 | 101.50 |
| :--- | :--- | :--- | :--- | ---: |
| Administrator | 67.75 | 77.00 | 86.75 | 98.50 |
| Assistant Administrator* | 67.75 | 77.00 | 86.75 | 98.50 |
| Assistant Administrator | 65.00 | 75.50 | 83.25 | 96.50 |
| Controller | 65.00 | 75.50 | 83.25 | 96.50 |

[^2]| Sanitariums of Hospt. (cont'd) | Single Min. | Max. | Heads of Families |  |
| :---: | :---: | :---: | :---: | :---: |
| Treasurer | 61.75 | 73.25 | 79.75 | 93.75 |
| Cashier | 61.25 | 72.75 | 78.25 | 93.00 |
| Assistant Cashier | 58.50 | 71.00 | 75.25 | 91.00 |
| Accountant | 61.25 | 72.75 | 78.25 | 93.00 |
| Director of Patients' Business | 61.25 | 72.75 | 78.25 | 93.00 |
| Purchasing Agent | 61.25 | 72.75 | 78.25 | 93.00 |
| Personnel Director | 61.25 | 72.75 | 78.25 | 93.00 |
| Medical Records Librarian | 61.25 | 72.75 | 78.25 | 93.00 |
| Medical Director |  | 96.50 |  | 123.25 |
| Physicians and Dentists - 1st Year |  | 88.25 |  | 109.25 |
| (After completing - 2nd Year |  | 92.25 |  | 113.75 |
| internship) -3rd Year |  | 96.00 |  | 118.50 |
| Director-School of Nursing | 66.50 | 76.25 | 85.00 | 97.50 |
| Assistant Director-School of Nursing | 64.75 | 75.25 | 83.00 | 96.25 |
| Supervisor of Nursing Instruction | 61.25 | 72.75 | 78.25 | 93.00 |
| Director of Nursing Service | 64.75 | 75.25 | 83.00 | 96.25 |
| Asst. Director of Nursing Service | 63.00 | 74.25 | 81.25 | 95.00 |
| Nurse Anesthetist | 63.00 | 74.25 | 81.25 | 95.00 |
| Head Nurse | 57.00 | 70.25 | 73.50 | 90.00 |
| General Dury Nurse | 53.75 | 67.75 | 69.25 | 86.75 |
| Administrative Dietitian | 64.75 | 75.25 | 83.00 | 96.25 |
| Dietitian | 58.75 | 71.25 | 75.50 | 91.25 |
| Pharmacist | 64.75 | 75.25 | 83.00 | 96.25 |
| Technician | 62.50 | 73.50 | 80.00 | 94.00 |
| Residence Hall Dean | 58.50 | 71.00 | 75.25 | 91.00 |
| Executive Housekeeper | 59.75 | 71.75 | 76.75 | 92.00 |
| Assistant Executive Housekeeper | 57.00 | 70.25 | 73.50 | 90.00 |
| Administrative Office Secretary | 56.75 | 70.00 | 73.00 | 89.25 |
| Medical Secretary | 56.75 | 70.00 | 73.00 | 89.25 |
| Secretary | 55.00 | 68.75 | 70.50 | 87.75 |
| Receptionist | 49.00 | 64.25 | 62.75 | 82.00 |
| Stenographer | 49.00 | 64.25 | 62.75 | 82.00 |
| Switchboard Operator | 49.00 | 64.25 | 62.75 | 82.00 |
| Custodian | 61.75 | 73.25 | 79.75 | 93.75 |


[^0]:    * Plus $\$ 1.00$ for secondary, intermediate, or elementary teachers and administrators holding professional or administrator certificates.
    . . When there are four or more full-time reachers.
    . .. Plus $\$ 1.25$ when serving as supervisor teachers in teacher education laboratory schools on or in the immediate community of the college or university department of education campus.

[^1]:    - Rate applicable if on salary rather than commission.

[^2]:    * The maximum rate will apply only to those institutions of over 100 beds.

