# WAGE SCALE 

OVERSEAS DIVISIONS

of the

GENERAL CONFERENCE OF SEVENTH-DAY ADVENTISTS

## INTRODUCTION

In order that there may be equitable basis for the remuneration of various classes of workers, a denominational wage scale has been adopted. The philosophy of this wage scale is expressed in the following paragraphs:
"A spirit of sacrifice and dedication should mark God's workers irrespective of the position or department they represent. The work of the church, including every denominational organization, is a mission to which lives are dedicated rather than a business or commercial venture. Modesty and good taste, with reasonable comfort, will distinguish the lives of Christian workers. It is recognized that some facets of the work are more directly affected by economic factors outside of the church organization than are others, and by local economic conditions of different areas of the country.
"The church cannot fully compensate its dedicated workers on the basis of reflecting adequately in monetary units their talents, accomplishments and contributions, but it does provide such workers with a modest living wage which gives token recognition of responsibilities borne, preparation and professional attainment, previous experience and years of service.
"It is further recognized that this very philosophy of remuneration calls for an adequate consideration of the element of individual need, unrelated to preparation, professional accomplishments, experience, responsibilities borne, or years of service."
This wage scale should be strictly adhered to and no special appropriations of any kind should be made except as may be provided for in the division Working Policy.

The following provisions are included in the wage scale for overseas divisions:

1. The wage scale of overseas divisions incorporates basic salary rates expressed in percentages for various categories of service with recognition of the responsibility inherent in each position or category. The amount of the $100 \%$ level of the wage scale is determined by the division committee in the local currency of the country in which a worker is laboring, and is reviewed annually by the division committee.
2. A spread between minimum and maximum rates in the various categories of from twenty to fifty per cent has been incorporated in the wage scale. In setting rates of salary within this spread, employing organizations should take into consideration the following factors with respect to each worker:
a. Preparation, education, and dedication
b. Previous experience, and achievement
c. Years of service

## Wage Increments

The arrangement of the wage scale provides separate listings for the various types of organizations. The advisability of a regular plan of increments is recognized. In order to provide a reasonable degree of uniformity in the area of wage increments, it is recommended that ordinarily divisions provide annual increments on a scale that will enable workers to reach the maximum rates for their categories within a period of not more than ten years.

## One Basic Wage Scale

The wage scale provides only one basic salary scale by job classification, with minimums and maximums expressed in percentages. While no recogaition of the difference in financial responsibilities between those who have dependents and those who do not have dependents is given in the basic wage scale, it is recognized that the differences are to be provided for in the regular denominational allowances as authorized by the division working policy. These allowances provide assistance on a number of items of expense, such as rent, travel, etc., which should be identifiable and paid separately.

Each division should make its own list of identifiable living allowances, and should establish a maximum percentage relationship which such allowances for the worker who has dependents may bear to the $100 \%$ level of the wage scale. The maximum living allowances for workers who do not have dependents should not exceed fifty per cent of the maximum for the living allowances provided for workers who have dependents. The maximum living allowances for a married worker not being the head of a family should not exceed thirty per cent of the maximum for the "head of a family" living allowances.

The term "those who have dependents" in this Wage Scale means workers who have one or more dependents who are members of the immediate family, Dependents who are members of the immediate family are defined as wife or husband and/or unmarried dependent children who are not in regular employment.

## Application of the Wage Scale

We recognize the historical denominational position which provides that a worker is paid on the scale for the general classification and category in which he is employed. For example: personnel employed in hospitals will be paid on the hospital scale and those employed in general educational or academic administrative and teaching areas will be paid on the educational scale for their category.

## Travel Allowances

Workers away from home on authorized travel may report the following:

Cost of hotel and/or motel accommodation.
Such daily travel allowance as may be arranged by the division.

## WAGE SCALE FOR OVERSEAS DIVISIONS

In Percentages

## Mini- Maximum mum

## dIVISION ORGANIZATIONS

| President |  | 115.0 |
| :--- | ---: | ---: |
| Secretary | 90.0 | 112.0 |
| Assistant Secretary | 84.0 | 108.0 |
| Treasurer | 90.0 | 112.0 |
| Assistant Treasurer | 84.0 | 108.0 |
| Field Secretary | 88.0 | 110.0 |
| Auditor | 88.0 | 110.0 |
| Assistant Auditor | 80.0 | 106.0 |
| Department Secretary | 88.0 | 110.0 |
| Assistant Department | Secretary | 80.0 |
| Cashier | 67.0 | 106.0 |
| Accountant | 64.0 | 98.0 |
| Ordained Ministers | 67.0 | 100.0 |
| Office Secretary | 48.5 | 90.0 |
| Receptionist | 42.5 | 85.0 |
| Stenographer | 42.5 | 85.0 |
| Switchboard Operator | 42.5 | 85.0 |

## UNION CONFERENCES AND UNION MISSIONS

| President | 90.0 | 112.0 |
| :--- | :--- | :--- |
| Secretary-Treasurer | 84.0 | 108.0 |
| Assistant Treasurer | 72.0 | 104.0 |
| Auditor | 78.0 | 105.0 |
| Assistant Auditor | 69.0 | 101.0 |
| Department Secretary | 78.0 | 10.0 |
| Assistant Department Secretary | 68.5 | 101.0 |
| Elementary School Supervisor | 71.5 | 102.0 |
| Ordained Minister | 67.0 | 100.0 |
| Cashier | 54.0 | 93.0 |
| Assistant Cashier | 50.0 | 91.0 |
| Accountant | 54.0 | 93.0 |
| Office Secretary | 48.5 | 90.0 |
| Receptionist | 42.5 | 85.0 |
| Stenographer | 42.5 | 8.0 |
| Switchboard Operator | 42.5 | 85.0 |

## HOME HEALTH EDUCATION SERVICE

| Manager | 71.5 | 102.0 |
| :--- | :--- | :--- |
| Treasurer | 68.5 | 101.0 |


|  | Minimum | Maxi- |
| :---: | :---: | :---: |
| Assistant Treasurer | 51.5 | 92.0 |
| Cashier | 51.5 | 92.0 |
| Credit Manager | 54.0 | 93.0 |
| Accountant | 51.5 | 92.0 |
| Office Secretary | 48.5 | 90.0 |
| Clerk | 42.5 | 85.0 |
| Receptionist | 42.5 | 85.0 |
| LOCAL CONFERENCES AND MISSIONS |  |  |
| President | 84.0 | 108.0 |
| Secretary-Treasurer | 75.0 | 104.0 |
| Assistant Secretary-Treasurer | 66.0 | 99.0 |
| Auditor | 66.0 | 99.0 |
| Assistant Auditor | 57.0 | 95.0 |
| Department Secretary | 67.0 | 100.0 |
| Assistant Department Secretary | 59.5 | 96.0 |
| Elementary School Supervisor | 63.0 | 98.0 |
| Book and Bible House Manager | 67.0 | 100.0 |
| Assistant Book and Bible House Manager | 61.0 | 97.0 |
| Ordained Minister | 67.0 | 100.0 |
| Licensed Minister | 54.0 | 93,0 |
| Bible Instructor | 54.0 | 93.0 |
| Ministerial Intern, First Year: |  |  |
| Married Man | 61.5 | 69.0 |
| Unmarried Man | 52.0 | 61.0 |
| Bible Instructor | 52.0 | 61.0 |
| Ministerial Intern, Second Year: |  |  |
| Married Man | 69.0 | 75.5 |
| Unmarried Man | 52.0 | 68.0 |
| Bible Instructor | 52.0 | 68.0 |
| Cashier | 50.0 | 91.0 |
| Assistant Cashier | 48.5 | 90.0 |
| Accountant | 50.0 | 91.0 |
| Office Secretary | 48.5 | 90.0 |
| Receptionist | 42.5 | 85.0 |
| Stenographer | 42.5 | 85.0 |
| Switchboard Operator | 42.5 | 85.0 |

EDUCATIONAL INSTITUTIONS
Senior Colleges
President ..... 89.0 ..... 111.0
Dean of Academic Affairs ..... 84.0 ..... 108.0
Dean of Student Affairs ..... 84.0 ..... 108.0

|  | Mini- <br> mum | Masi- <br> mum |
| :--- | ---: | ---: |
| Business Manager | 84.0 | 108.0 |
| Assistant Business Manager | 75.0 | 104.0 |
| Treasurer | 72.0 | 102.0 |
| Cashier | 66.0 | 99.0 |
| Accountant | 66.0 | 99.0 |
| Head of Major Industrial Department | 78.0 | 105.0 |
| Industrial Head | 67.0 | 100.0 |
| Registrar | 67.0 | 100.0 |
| Residence Hall Dean | 67.0 | 100.0 |
| Assistant Residence Hall Dean | 55.5 | 94.0 |
| Director of Food Service | 67.0 | 100.0 |
| Director of Health Service | 67.0 | 100.0 |
| Assistant Director of Food Service | 57.0 | 95.0 |
| Professor | 82.0 | 107.0 |
| Associate Professor * | 75.0 | 104.0 |
| Assistant Professor * | 67.0 | 100.0 |
| Instractor | 61.0 | 97.0 |
| Librarian | 67.0 | 100.0 |
| Assistant Librarian | 61.0 | 97.0 |
| Office Secretary | 48.5 | 90.0 |
| Receptionist | 42.5 | 85.0 |
| Stenographer | 42.5 | 85.0 |
| Switchboard Operator | 42.5 | 85.0 |
| Junior Colleges |  |  |
| President | 82.0 | 107.0 |
| Business Manager | 75.0 | 104.0 |
| Assistant Manager | 61.0 | 97.0 |
| Treasurer | 61.0 | 97.0 |
| Cashier | 55.5 | 94.0 |
| Accountant | 55.5 | 94.0 |
| Registrar | 61.0 | 97.0 |
| Residence Hall Dean | 61.0 | 97.0 |
| Director of Food Service | 61.0 | 97.0 |
| Director of Health Service | 61.0 | 97.0 |
| Professor | 67.0 | 100.0 |
| Associate Protessor | 66.0 | 99.0 |
| Assistant Professor | 63.0 | 98.0 |
| Instructor | 61.0 | 97.0 |
| Industrial Head | 67.0 | 100.0 |
| Librarian | 61.0 | 97.0 |
| Office Secretary | 48.5 | 90.0 |
| Stenographer | 42.5 | 85.0 |
| Switchboard Operator | 42.5 | 85.0 |
|  |  |  |

[^0]Mini- Maxi-
Secondary Schools **
Principal ..... 67.0 ..... 100.0
Business Manager ..... 63.0 ..... 98.0
Assistant Business Manager ..... 61.0 ..... 97.0
Treasurer ..... 57.0 ..... 95,0
Cashier ..... 50.0
91.0
Accountant ..... 50.0 ..... 91.0
Registrar ..... 61.0 ..... 97.0
Teacher ..... 61.0 ..... 97.0
Librarian ..... 61.0 ..... 97.0
Residence Hall Dean ..... 61.0 ..... 97.0
Director of Food Service ..... 61.0 ..... 97.0
Director of Health Service ..... 61.0 ..... 97.0
Industrial Head ..... 61.0 ..... 97.0
Office Secretary ..... 48.5 ..... 90.0
Stenographer ..... 42.5 ..... 85.0
*Plus $1 \%$ for secondary teachers and administrators holding professional or administrator certificates.
\#\#* To be determined by the governing board taking into consideration the size of the industry in question but in no case to be in excess of $97 \%$.
Intermediate and Elementary Schools**
Principal ..... 68.0 ..... 98.0
Teacher *** 61.0 ..... 97.0
** Plus $1 \%$ for intermediate or elementary teachers and administrators holding pro- fessional or administrator certificates. *** Plus $1 \%$ when serving as supervisor teachers in teacher education laboratory schools on or in the immediate community of the college department of educa- tion campus.
PUBLISHING HOUSES

| General Manager-Major Houses * | 89.0 | 111.0 |
| :--- | ---: | ---: |
| General Manager-Minor Houses | 84.0 | 108.0 |
| Editor Major Periodicals | 84.0 | 108.0 |
| Editor Minor Periodicals | 66.0 | 99.0 |
| Treasurer | 84.0 | 108.0 |
| Assistant Treasurer | 73.0 | 103.0 |
| Cashier | 67.0 | 100.0 |
| Accountant | 61.0 | 97.0 |
| Book Department Manager | 84.0 | 108.0 |
| Assistant Book Department Manager | 73.0 | 103.0 |

[^1]|  | Mini- mum |  |
| :---: | :---: | :---: |
| Periodical Department Manager | 84.0 | 108.0 |
| Assistant Periodical Department Manager | 73.0 | 103.0 |
| Factory Superintendent | 84.0 | 108.0 |
| Foreman | 68,5 | 101.0 |
| Librarian | 51.5 | 92.0 |
| Head Proofreader | 51.5 | 92.0 |
| Proofreader | 48.5 | 90.0 |
| Translator | 57.0 | 95.0 |
| Copy Editor | 68.5 | 101.0 |
| Office Secretary | 48.5 | 90.0 |
| Receptionist | 42.5 | 85.0 |
| Stenographer | 42.5 | 85.0 |
| Switchboard Operator | 42.5 | 85.0 |
| MEDICAL INSTITUTIONS |  |  |
| Sanitariums and Hospitals |  |  |
| Business Manager * | 88.0 | 110.0 |
| Business Manager | 82.0 | 107.0 |
| Assistant Business Manager* | 82.0 | 107.0 |
| Assistant Business Manager | 78.0 | 103.0 |
| Treasurer | 72.0 | 102.0 |
| Cashier | 62.5 | 98.0 |
| Accountant | 65.5 | 99.0 |
| Credit Manager | 67.0 | 100.0 |
| Purchasing Agent | 67.0 | 100.0 |
| Personnel Director | 67.0 | 100.0 |
| Medical Records Librarian | 65.5 | 99.0 |
| Medical Director |  | 140.0 |

[^2]Physicians and Dentists *
After completing internship
First Year ..... 118.0
Second Year ..... 126.0
Third Year ..... 194.0
In cases where divisions deem it advisable, the following scale maybe used for national workers after completion of internship:
First year ..... 94.0
Second year ..... 103.0
Third year ..... 112.0
Fourth year ..... 121.0
Fifth year ..... 194.0
Biochemist ..... 82.0 ..... 107.0
Optometrist ..... 82.0 ..... 107.0
Director School of Nursing ..... 105.0
Assistant Director School of Nursing ..... 73.0 ..... 103.0
Supervisor of Nursing Instruction ..... $68.5 \quad 101.0$
Supervisor of a Clinical Service ..... 68.5 ..... 101.0
Director of Nursing Service ..... 78.0 ..... 105.0
Assistant Director of Nursing Service ..... 73.0 ..... 103.0 ..... 103.0

Nurse Anesthetist ..... $\begin{array}{ll}78.0 & 103.0\end{array}$
Head Nurse ..... 61.0 ..... 97.0
General Duty Nurse 55.5 ..... 94.0
Administrative Dietitian 73.0 ..... 103.0
Dietitian 65.5 ..... 99.0
Pharmacist ..... $\begin{array}{ll}74.5 & 103.5\end{array}$
Medical Technologist ** ..... 73.0 ..... 103.0
Technician ..... 65.5 ..... 99.0
Residence Hall Dean ..... 61.0 ..... 97.0
Executive Housekeeper ..... $67.0 \quad 100,0$
Assistant Executive Housekeeper ..... $57.0 \quad 95.0$
Medical Secretary ..... 51.5 ..... 92.0
Office Secretary 48.5 ..... 90.0

[^3]Receptionist ..... 42.5 ..... 85.0
Stenographer ..... 42.5 ..... 85.0
Switchboard Operator ..... 42.5 ..... 85.0

In the operation of this wage scale it is left to the discretion of the audit committee concerned to determine the rate of any worker where the minimum rate of the wage scale exceeds the rate being paid for a similar kind of work in the community.

No worker may receive more than a $15 \%$ adjustment in total remuneration (basic salary and identifiable "living allowances") in any one year until the new scale is reached.

During the period of transition toward full implementation of the new Overseas Wage Scale, the rate of a worker who transfers from one field to another where the effective wage scale percentage is less than that in the field which he is leaving, may be maintained, at the discretion of the division committee, at the level at which he was being paid.


[^0]:    * Plus $1 \%$ if head of department

[^1]:    *Major houses are those with a minimum of 100 employees and whoso territory comprisen two or more union fields.

[^2]:    * The maximum rate will apply to thove institutions of over one hundred beds.

[^3]:    " Up to $6.0 \%$ may be added if any one or more of the following applies:
    a. Serving as Division Department of Health Secretary.
    b. Medical Director of Medical Institution.
    c. Board qualified.

    Physicians employed by the church as inter-division workers shall be recognized as having specialty board status if their certification has been conferred by a recognized board which requires:
    a. Two years or more of formal postgraduate education in an accredited program.
    b. The passing of qualifying examinations.

    Exceptions may be made for "board eligible" physicians who have completed their formal work and have been declared eligible by their respective boards pending the passing of qualifying examinations.
    ** Minimum of B.S. Degree in medical technology is required.

